

George Harvey CI and York Memorial CI Pupil Accommodation Review

Outline

1.	Background
2.	Guiding Principles
3.	Overview of Schools in the Review
4.	Issues to be Addressed
5.	Scenarios
6.	Timelines
7.	Delegations
8.	We want your feedback. What are your thoughts?
9.	Feedback Survey
10.	Where to Find Information on this Review
11.	Key Email Addresses for Questions and Comments

Background

- **May 6 and 7, 2019** – York Memorial CI building (2690 Eglinton Avenue West) was significantly damaged by fire.
- **May 13, 2019** – York Memorial students and staff were relocated to the nearby George Harvey CI building (1700 Keele Street).
- **May 22, 2019** – the Board of Trustees approved consultation with students, parents, and staff on plans for the location of York Memorial CI for the 2019-20 school year:
 - The Board of Trustees also approved that a request be made to the Ministry of Education to commence a pupil accommodation review of York Memorial CI and George Harvey CI based on the urgent situation resulting from the fire
 - Ministry permission is required due to a provincial moratorium on school closures

Background

- **June 19, 2019** – the Board of Trustees approved the relocation of York Memorial CI to the vacant Scarlett Heights building (15 Trehorne Drive) for September 2019.
- **September 3, 2019** – York Memorial CI began operations in the Scarlett Heights building and George Harvey CI returned to previous operations.
- **November 27, 2019** – in response to a request from the Ministry for details on the proposed pupil accommodation review, the Board of Trustees approved a proposal to be submitted to the Ministry.
- **January 7, 2020** – the Ministry granted permission for the TDSB to move forward with a modified pupil accommodation review.

Background

- **February 5, 2020** – the Board of Trustees approved the start of the modified pupil accommodation review:
 - The process begins with an Initial Staff Report describing at least three scenarios for student accommodation
 - The Initial Staff Report is available online on the **Accommodation Reviews** webpage
 - Information about George Harvey CI and York Memorial CI is available in the **School Information Profile** on the Accommodation Reviews webpage

Guiding Principles

11 guiding principles for long-term planning were approved by the Board of Trustees in April 2019.

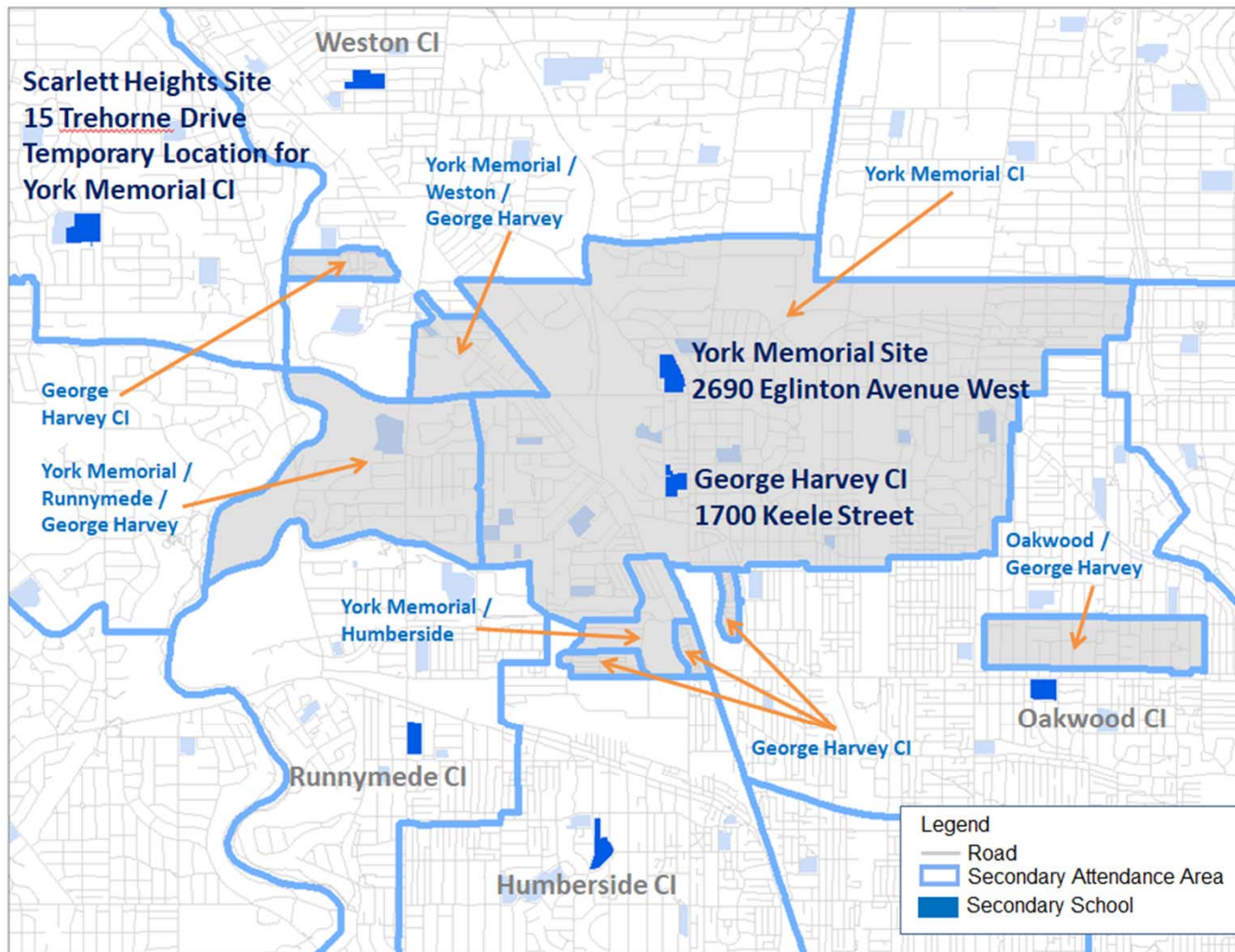
They were used to develop and assess the scenarios. The following guiding principles are particularly relevant to this review:

- **Neighbourhood schools that meet the needs of all students** – Focus on building strong neighbourhood schools that offer a wide range of programs including specialty programs that meet the needs and interests of all students and support all post-secondary destinations.
- **Optimal secondary school size of at least 1,000 students** – Aim for enrolments of no less than 1,000 students in secondary schools where possible to ensure that a variety of pathways, opportunities and programs can be offered to all students – review secondary schools with enrolments of less than 700 students to address diminishing opportunities to offer viable programs that meet the needs of all students.

Guiding Principles

- **Consistent attendance boundaries** – Establish consistent attendance boundaries across the TDSB – address anomalies.
- **School locations that support active transportation** – Locate schools and plan attendance boundaries to support active, safe and sustainable transportation to and from school with consideration to the distances specified in the Transportation of Students Policy P020 – locate elementary schools within walking distance and secondary schools in close proximity to public transit.
- **Optimal utilization rate of 90%** – Ensure that school buildings are used efficiently by targeting utilization rates of 90% while recognizing the importance of child care – address issues of underutilization (schools operating at 65% utilization or less) and overutilization (schools operating at 110% utilization or greater).

Overview of Schools in the Review



York Memorial CI

Before the fire:

- In 2018-19, the enrolment at York Memorial CI was 886 students. The building's capacity was 915 pupil places. The utilization rate was 97%.
- The site is 7.61 acres and is shared with a TDSB administration centre (2 Trethewey Drive) and a City of Toronto community centre (Centennial Recreation Centre West).
- The school is non-semestered and follows the dress code (no uniform).
- The school offers the following programs: Regular Program; Developmental Disability; RUSH (Roadmap to University Success with Honours); Advanced Placement; Pre-advanced Placement; and four Specialist High Skills Majors (Arts and Culture, Information and Communications Technology, Global Leadership and Citizenship, and Health and Wellness).

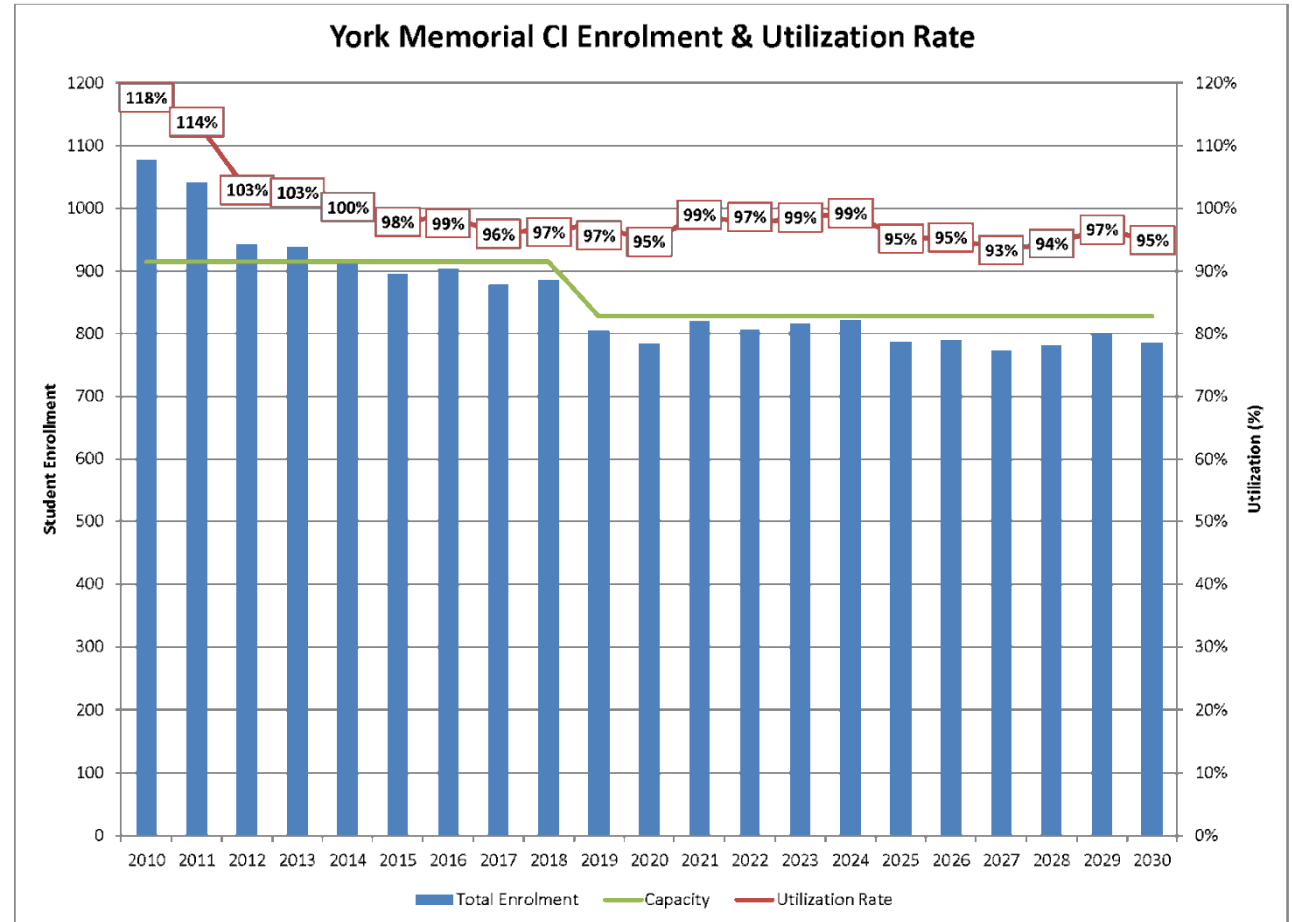
York Memorial CI

After the fire:

- York Memorial CI students were moved into the vacant Scarlett Heights Entrepreneurial Academy as a holding solution.
- In 2019-20, York Memorial CI's enrolment declined slightly from 886 to 806 students. The building's capacity is 828 pupil places. The utilization rate is 97%.
- York Memorial students who qualify for transportation are receiving TTC tickets.
- The school remains non-semestered with no uniform.
- The school offers the same programs.
- The school has the same attendance areas.
- The TDSB administration centre has recently resumed operating on the York Memorial site (the building was minimally impacted by the fire).

York Memorial CI

- The enrolment is projected to slightly decrease to 788 students by 2025 (95% utilization) and 786 by 2030 (95%).
- 44% of York Memorial students (355) live in the York Memorial and George Harvey attendance areas (the grey-shaded areas on slide 9).
- 56% (451) live outside of these areas.

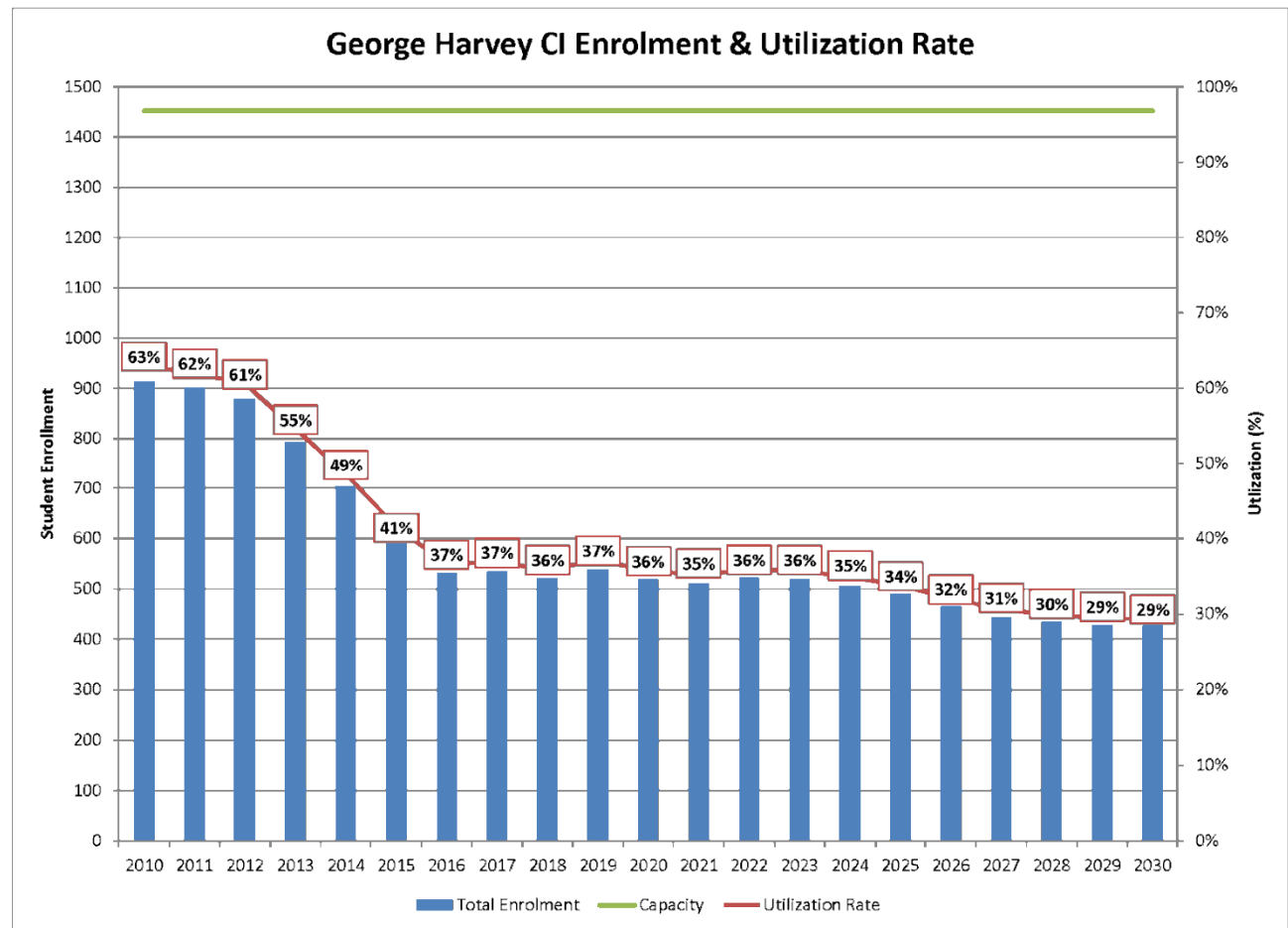


George Harvey CI

- George Harvey CI has declined in enrolment since 2010. In 2019-20, the school's enrolment was 539 students. The building's capacity is 1,452 pupil places. The utilization rate is 37%.
- The site is 6.2 acres.
- The school is semestered and has a uniform.
- The school offers the following programs: Regular Program; four Specialist High Skills Majors (Arts and Culture, Health and Wellness, Information and Communications Technology, and Non Profit); and English as a Second Language.
- There are three other users groups in the George Harvey building:
 - George Harvey Child Care Centre
 - Skylark Youth Services
 - Essential Skills Upgrading.

George Harvey CI

- The enrolment is projected to decrease to 486 students by 2025 (33% utilization) and to 432 students by 2030 (30% utilization).
- 42% of George Harvey students (226) live in the York Memorial and George Harvey attendance areas (the grey-shaded areas on slide 9).
- 58% (313) live outside of these areas.

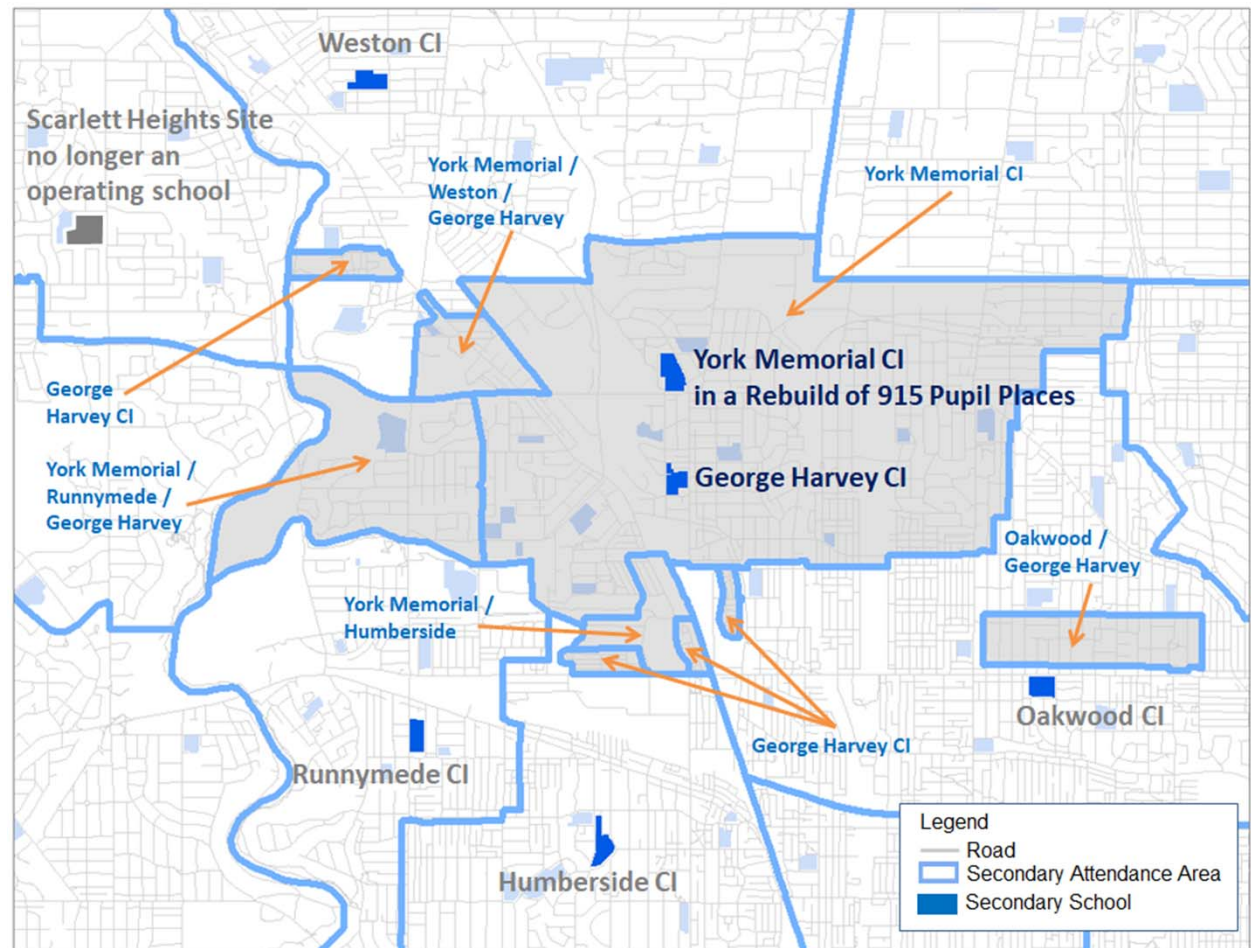


Issues to be Addressed

- **Declining enrolment** – both York Memorial CI and George Harvey CI have declined in enrolment from 2010. George Harvey CI has a small enrolment of 530 students, well below the preferred school size of 1,000 students.
- **Geographic redundancy** – The York Memorial CI and George Harvey CI sites are located close together within the same attendance area.
- **Attendance area anomalies** – George Harvey CI does not have a local secondary attendance area. Four small, disconnected pockets of residential addresses have been assigned to George Harvey CI.
- **Future of the York Memorial site and how to use the proceeds from the insurance claim** – The York Memorial site at 2690 Eglinton Avenue West has been fenced off and made safe, but is in a holding state awaiting a decision on its future. The site cannot remain in its current condition indefinitely. The TDSB will gain insurance funds that can be used to provide local accommodation for the affected students.

Scenario 1 – Status Quo – No Consolidation

- George Harvey CI and York Memorial CI remain open as separate schools.
- York Memorial CI moves into a new building on the former York Memorial site when the new building opens in 2026.
- No changes to the current attendance areas.



Scenario 1 – Status Quo – No Consolidation

	School Year (Oct)	Scarlett Heights site (15 Trehorne Dr): York Memorial CI relocated in 2019			George Harvey site (1700 Keele St)			York Memorial site (2690 Eglinton Ave W): York Memorial CI relocated in 2026		
		Enrolment	Capacity	Utilization	Enrolment	Capacity	Utilization	Enrolment	Capacity	Utilization
Actual	2010				914	1,452	63%	1,077	915	118%
	2011				901	1,452	62%	1,041	915	114%
	2012				880	1,452	61%	942	915	103%
	2013				793	1,452	55%	938	915	103%
	2014				705	1,452	49%	917	915	100%
	2015				602	1,452	41%	895	915	98%
	2016				532	1,452	37%	904	915	99%
	2017				535	1,452	37%	878	915	96%
	2018				521	1,452	36%	886	915	97%
	2019	805	828	97%	539	1,452	37%			
Projected	2020	784	828	95%	519	1,452	36%			
	2021	820	828	99%	511	1,452	35%			
	2022	807	828	97%	522	1,452	36%			
	2023	816	828	99%	518	1,452	36%			
	2024	822	828	99%	507	1,452	35%			
	2025	788	828	95%	490	1,452	34%			
	2026				465	1,452	32%	792	915	87%
	2027				445	1,452	31%	776	915	85%
	2028				434	1,452	30%	785	915	86%
	2029				428	1,452	29%	803	915	88%
	2030				429	1,452	30%	787	915	86%

Scenario 1 – Status Quo – No Consolidation

Advantages

- Relocations are minimized for students and staff.
- The two schools keep their own identities.
- York Memorial students benefit from a new facility.
- York Memorial returns to a site within its attendance area – easier access for local students.
- Costs less to build the new smaller facility (no need to apply to Ministry for capital funds).

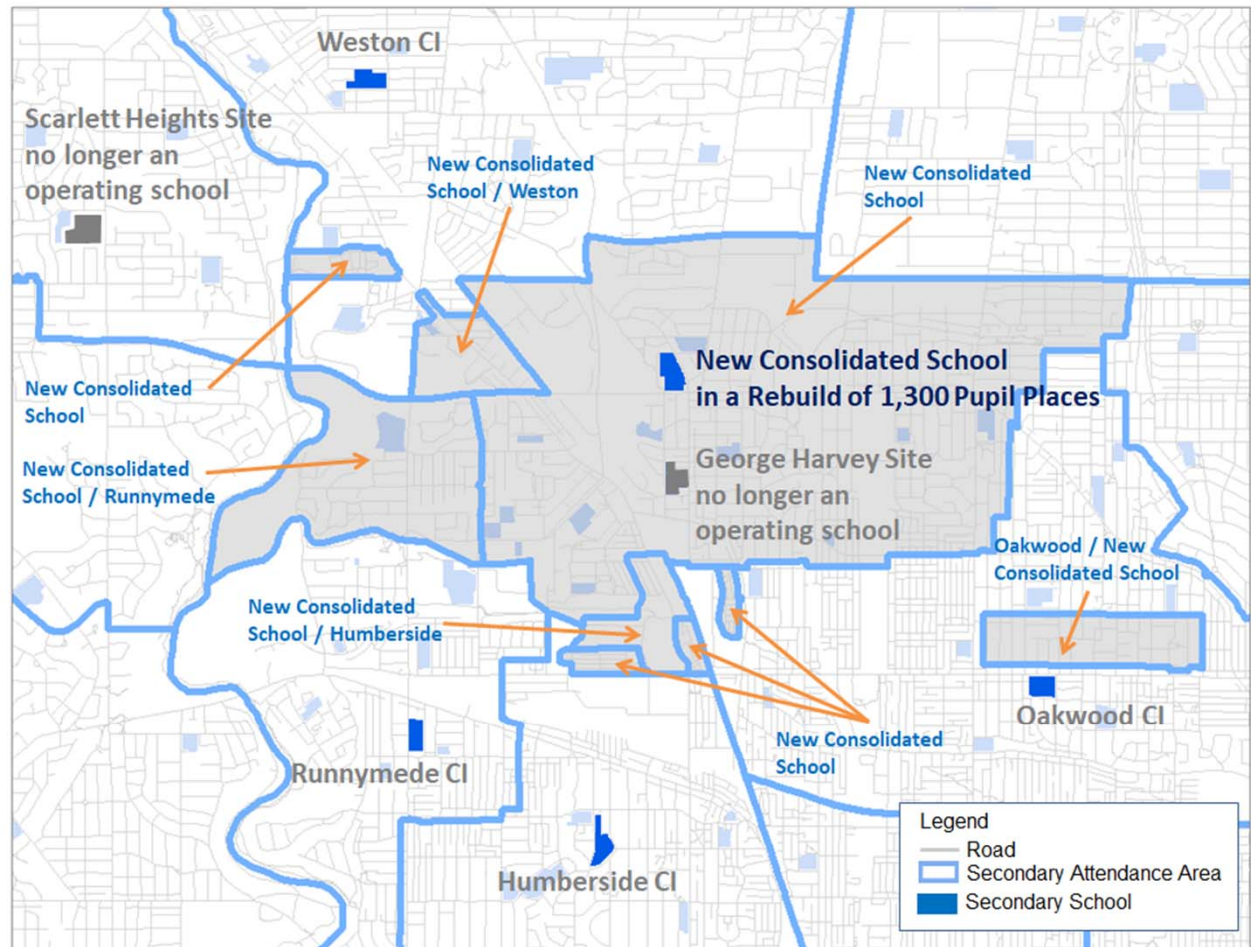
Disadvantages

- The optimal-sized school of 1000+ students is not achieved – students do not benefit from increased course offerings.
- George Harvey remains underutilized.
- George Harvey students do not benefit from a new facility.
- Fewer students from Eglinton and Keele may choose to attend York Memorial while it is at Scarlett Heights.
- Transportation costs for York Memorial students until 2026.
- Costs of operating two schools and two buildings for the foreseeable future.

Scenario 2 – George Harvey and York Memorial Consolidate in 2021

(Recommended by Staff in Initial Staff Report)

- George Harvey CI and York Memorial CI consolidate in the existing George Harvey building in 2021.
- Then move to a new building on the former York Memorial site when the new building opens in 2026.
- All attendance areas for George Harvey and York Memorial are assigned to the new consolidated school.



Scenario 2 – George Harvey and York Memorial Consolidate in 2021

	School Year (Oct)	Scarlett Heights site (15 Trehorne Dr): York Memorial CI relocated in 2019			George Harvey site (1700 Keele St): George Harvey CI and York Memorial CI consolidated in 2021			York Memorial site (2690 Eglinton Ave W): George Harvey CI and York Memorial CI relocated in 2026		
		Enrolment	Capacity	Utilization	Enrolment	Capacity	Utilization	Enrolment	Capacity	Utilization
Actual	2010				914	1,452	63%	1,077	915	118%
	2011				901	1,452	62%	1,041	915	114%
	2012				880	1,452	61%	942	915	103%
	2013				793	1,452	55%	938	915	103%
	2014				705	1,452	49%	917	915	100%
	2015				602	1,452	41%	895	915	98%
	2016				532	1,452	37%	904	915	99%
	2017				535	1,452	37%	878	915	96%
	2018				521	1,452	36%	886	915	97%
	2019	805	828	97%	539	1,452	37%			
Projected	2020	784	828	95%	519	1,452	36%			
	2021				1,331	1,452	92%			
	2022				1,329	1,452	92%			
	2023				1,334	1,452	92%			
	2024				1,329	1,452	92%			
	2025				1,278	1,452	88%			
	2026							1,257	1,300	97%
	2027							1,221	1,300	94%
	2028							1,219	1,300	94%
	2029							1,231	1,300	95%
	2030							1,216	1,300	94%

Scenario 2 – George Harvey and York Memorial Consolidate in 2021

Advantages

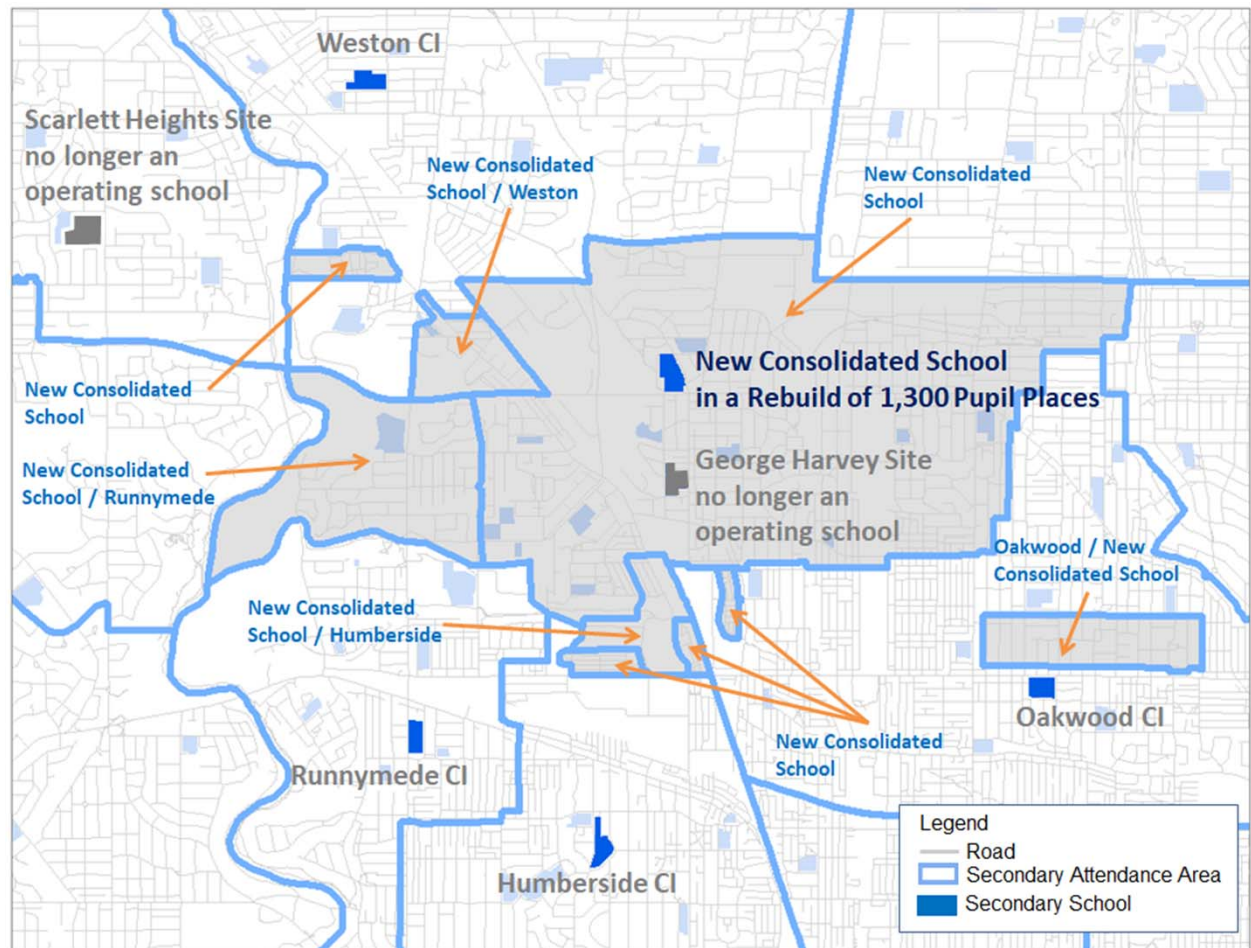
- The optimal-sized school of 1000+ students is achieved – students benefit from increased course offerings at the earliest opportunity.
- Transportation costs are minimized.
- York Memorial returns to a site within its attendance area – easier access for local students.
- Both George Harvey and York Memorial students benefit from a new facility with a great sports field and great access to public transit.
- Efficiencies in staffing and facility operations are achieved by operating a single larger school that will be well utilized.

Disadvantages

- Students and staff experience another relocation in 2021.
- Students and staff experience change in becoming a single consolidated school.

Scenario 3 – George Harvey and York Memorial Consolidate in 2026

- George Harvey CI and York Memorial CI remain open as separate schools until the new building on the former York Memorial site opens.
- The two schools consolidate and move into the new building in 2026.
- All attendance areas for George Harvey and York Memorial are assigned to the new consolidated school.



Scenario 3 – George Harvey and York Memorial Consolidate in 2026

	School Year (Oct)	Scarlett Heights site (15 Trehorne Dr): York Memorial CI relocated in 2019			George Harvey site (1700 Keele St): no change until 2026			York Memorial site (2690 Eglinton Ave W): George Harvey CI and York Memorial CI consolidated in 2026		
		Enrolment	Capacity	Utilization	Enrolment	Capacity	Utilization	Enrolment	Capacity	Utilization
Actual	2010				914	1,452	63%	1,077	915	118%
	2011				901	1,452	62%	1,041	915	114%
	2012				880	1,452	61%	942	915	103%
	2013				793	1,452	55%	938	915	103%
	2014				705	1,452	49%	917	915	100%
	2015				602	1,452	41%	895	915	98%
	2016				532	1,452	37%	904	915	99%
	2017				535	1,452	37%	878	915	96%
	2018				521	1,452	36%	886	915	97%
	2019	805	828	97%	539	1,452	37%			
Projected	2020	784	828	95%	519	1,452	36%			
	2021	820	828	99%	511	1,452	35%			
	2022	807	828	97%	522	1,452	36%			
	2023	816	828	99%	518	1,452	36%			
	2024	822	828	99%	507	1,452	35%			
	2025	788	828	95%	490	1,452	34%			
	2026							1,257	1,300	97%
	2027							1,221	1,300	94%
	2028							1,219	1,300	94%
	2029							1,231	1,300	95%
	2030							1,216	1,300	94%

Scenario 3 – George Harvey and York Memorial Consolidate in 2026

Advantages

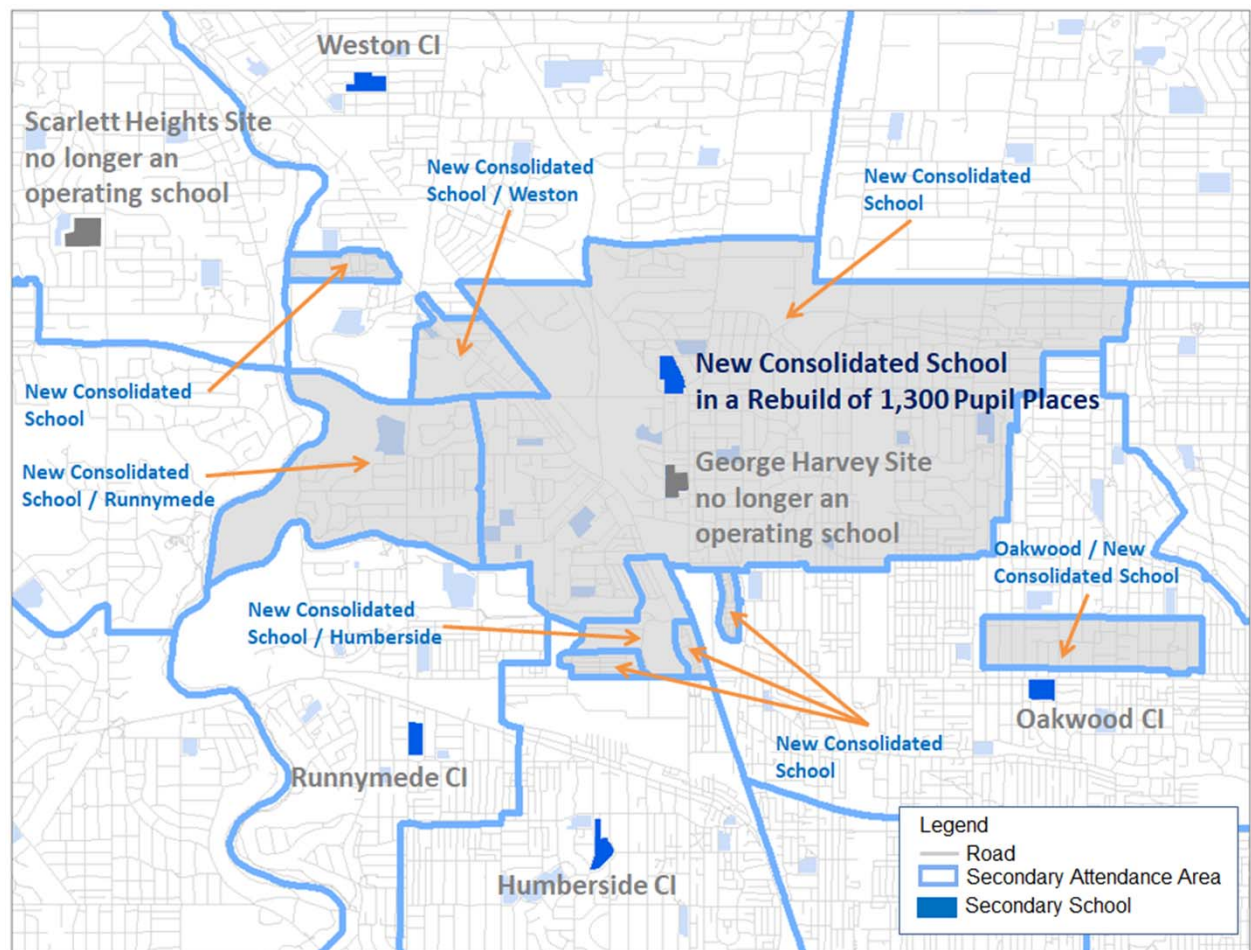
- Relocations are minimized for students and staff.
- The optimal-sized school of 1000+ students is eventually achieved – students benefit from increased course offerings.
- York Memorial returns to a site within its attendance area – easier access for local students.
- Both George Harvey and York Memorial students benefit from a new facility with a great sports field and great access to public transit.
- Efficiencies in staffing and facility operations are achieved by operating a single larger school that will be well utilized.

Disadvantages

- Takes longer for the optimal-sized school to be achieved and for the students to experience the associated benefits.
- Transportation costs for York Memorial students until 2026.
- George Harvey is underutilized until 2026.
- Fewer students from Eglinton and Keele may choose to attend York Memorial while it is at Scarlett Heights.
- Students and staff experience change in becoming a single consolidated school.

Scenario 4 – George Harvey and York Memorial Consolidate in 2022

- George Harvey CI and York Memorial CI consolidate in the existing George Harvey building in 2022.
- Then move to a new building on the former York Memorial site when the new building opens in 2026.
- All attendance areas for George Harvey and York Memorial are assigned to the new consolidated school.



Scenario 4 – George Harvey and York Memorial Consolidate in 2022

	School Year (Oct)	Scarlett Heights site (15 Trehorne Dr): York Memorial CI relocated in 2019			George Harvey site (1700 Keele St): George Harvey CI and York Memorial CI consolidated in 2022			York Memorial site (2690 Eglinton Ave W): George Harvey CI and York Memorial CI relocated in 2026		
		Enrolment	Capacity	Utilization	Enrolment	Capacity	Utilization	Enrolment	Capacity	Utilization
Actual	2010				914	1,452	63%	1,077	915	118%
	2011				901	1,452	62%	1,041	915	114%
	2012				880	1,452	61%	942	915	103%
	2013				793	1,452	55%	938	915	103%
	2014				705	1,452	49%	917	915	100%
	2015				602	1,452	41%	895	915	98%
	2016				532	1,452	37%	904	915	99%
	2017				535	1,452	37%	878	915	96%
	2018				521	1,452	36%	886	915	97%
	2019	805	828	97%	539	1,452	37%			
Projected	2020	784	828	95%	519	1,452	36%			
	2021	820	828	99%	511	1,452	35%			
	2022				1,329	1,452	92%			
	2023				1,334	1,452	92%			
	2024				1,329	1,452	92%			
	2025				1,278	1,452	88%			
	2026							1,257	1,300	97%
	2027							1,221	1,300	94%
	2028							1,219	1,300	94%
	2029							1,231	1,300	95%
	2030							1,216	1,300	94%

Scenario 4 – George Harvey and York Memorial Consolidate in 2022

Advantages

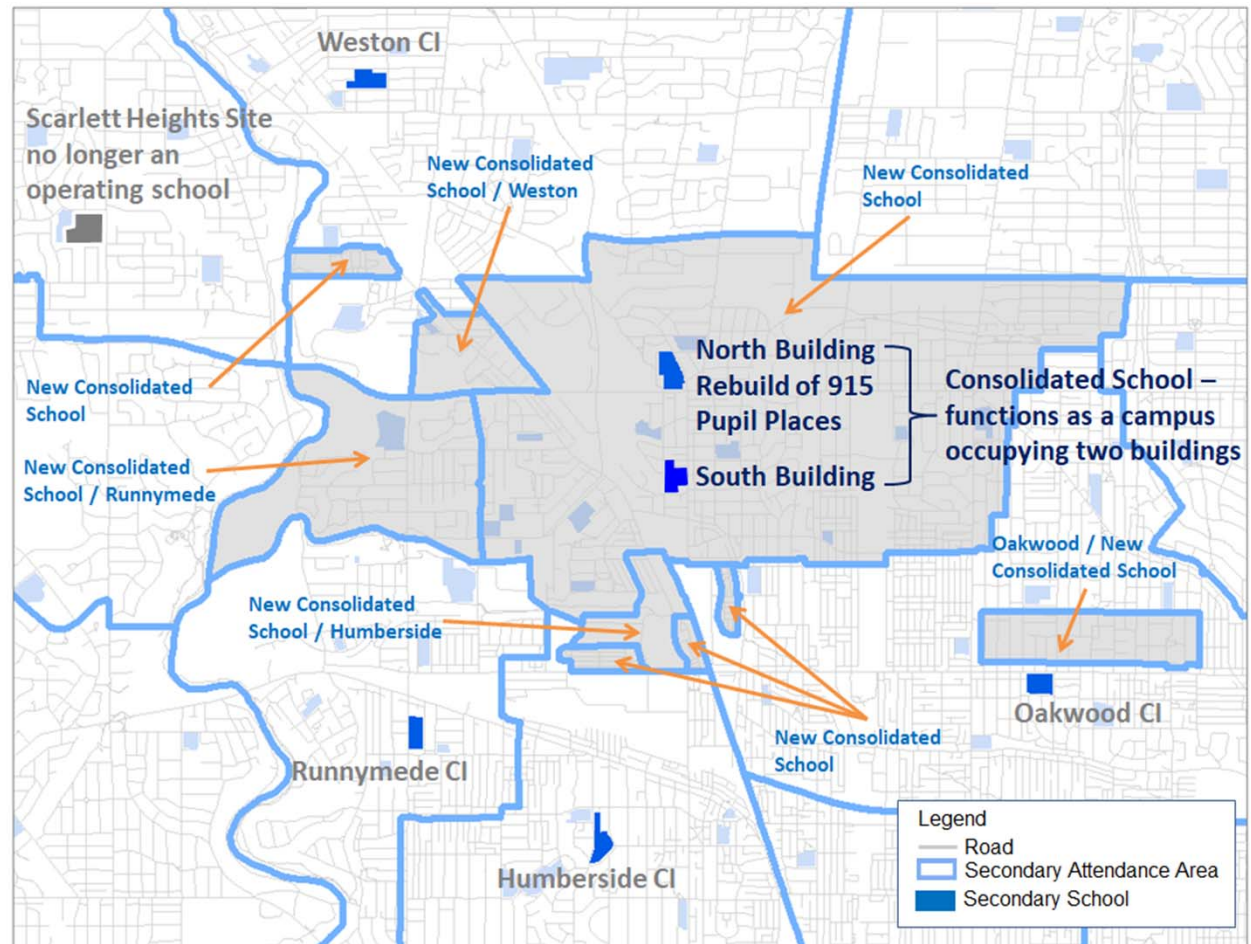
- The optimal-sized school of 1000+ students is achieved – students benefit from increased course offerings at an early opportunity.
- York Memorial students who experienced the relocations in 2019 do not go through another relocation.
- Transportation costs are reduced.
- York Memorial returns to a site within its attendance area – easier access for local students.
- Both George Harvey and York Memorial students benefit from a new facility with a great sports field and great access to public transit.
- Efficiencies in staffing and facility operations are achieved by operating a single larger school that will be well utilized.

Disadvantages

- Students and staff experience a relocation in 2022.
- Students and staff experience change in becoming a single consolidated school.
- Transportation costs for York Memorial students until 2022.

Scenario 5 – George Harvey and York Memorial Consolidate as a Campus in 2026

- George Harvey CI and York Memorial CI remain open as separate schools until the new building on the former York Memorial site opens in 2026.
- The two schools consolidate in 2026.
- The consolidated school occupies the new building and the George Harvey building and functions as a campus – one school using two buildings.



Scenario 5 – George Harvey and York Memorial Consolidate as a Campus in 2026

	School Year (Oct)	Scarlett Heights site (15 Trehorne Dr): York Memorial CI relocated in 2019			George Harvey site (1700 Keele St): no change until 2026			York Memorial (2690 Eglinton Ave W) rebuilt to former size: the two schools consolidated as a campus		
		Enrolment	Capacity	Utilization	Enrolment	Capacity	Utilization	Enrolment	Capacity	Utilization
Actual	2010				914	1,452	63%	1,077	915	118%
	2011				901	1,452	62%	1,041	915	114%
	2012				880	1,452	61%	942	915	103%
	2013				793	1,452	55%	938	915	103%
	2014				705	1,452	49%	917	915	100%
	2015				602	1,452	41%	895	915	98%
	2016				532	1,452	37%	904	915	99%
	2017				535	1,452	37%	878	915	96%
	2018				521	1,452	36%	886	915	97%
	2019	805	828	97%	539	1,452	37%			
Projected	2020	784	828	95%	519	1,452	36%			
	2021	820	828	99%	511	1,452	35%			
	2022	807	828	97%	522	1,452	36%			
	2023	816	828	99%	518	1,452	36%			
	2024	822	828	99%	507	1,452	35%			
	2025	788	828	95%	490	1,452	34%			
	2026							1,257	2,367	53%
	2027							1,221	2,367	52%
	2028							1,219	2,367	51%
	2029							1,231	2,367	52%
	2030							1,216	2,367	51%

Scenario 5 – George Harvey and York Memorial Consolidate as a Campus in 2026

Advantages

- Relocations are minimized for students and staff.
- The optimal-sized school of 1000+ students is eventually achieved – students benefit from increased course offerings.
- York Memorial returns to a site within its attendance area – easier access for local students.
- Both George Harvey and York Memorial students benefit from a new facility.
- Some efficiencies in staffing are achieved by operating a single larger school.
- Costs less to build the new smaller facility (no need to apply to Ministry for capital funds).

Disadvantages

- Takes longer for the optimal-sized school to be achieved.
- Transportation costs for York Memorial students until 2026.
- Fewer students from Eglinton and Keele may choose to attend York Memorial while it is at Scarlett Heights.
- Students and staff experience change in becoming a single consolidated school.
- Students and staff need to walk between two buildings during the day.
- George Harvey building is underutilized before and after the consolidation.
- Students will still be using the older spaces in the George Harvey building.
- Inefficiencies of operating two buildings.

Why hasn't the George Harvey site been proposed as the long-term receiving site for the consolidated school?

- The George Harvey building would require a deep-retrofit which would require the relocation of George Harvey students to a holding site – the closest building with surplus space is Oakwood CI – it would be very challenging to have the two schools share the Oakwood building with their separate timetables.
- The York Memorial site has better access to public transit than the George Harvey site – it will have direct access to a Crosstown LRT station.
- The York Memorial site has a larger sports field than the George Harvey site – the York Memorial sports field is approximately 4.5 acres and includes a track – the George Harvey sports field is approximately 1.6 acres (no track).
- The York Memorial site provides the opportunity to construct a new facility built to current standards – the George Harvey building would be a retrofitted version of the existing building – the layout of the building would largely remain the same.

What will be the name of the consolidated school?

- TDSB Policy P047, Naming Schools and Special Purpose Areas, describes the process to be followed for determining a name.
- A School Naming Committee will be formed to conduct the process.
- The Committee will be composed of student, staff and parent representatives of the two schools.
- The Committee will invite submissions for a name from the two school communities – existing names can be submitted (such as George Harvey CI or York Memorial CI) or new names.
- The Committee will consider the submissions and recommend a name.
- The Board of Trustees will receive the Committee's recommendation and make the final decision.
- The process will be completed before the consolidation of the two schools occurs – for example, if the consolidation is approved in June 2020 for implementation in September 2021, the School Naming Committee will complete their work in the 2020-21 school year with a decision being made prior to the summer of 2021.

Timelines

- **Last week of February to First week of April 2020** – Meet with the following groups to inform and receive feedback:
 - George Harvey CI students, parents, staff and alumni
 - York memorial CI students, parents, staff and alumni
 - School council chairs of feeder elementary schools
- **April 27, 2020** – Hold public meeting
- **May 20, 2020** – Post Final Staff Report on TDSB public website
- **June 3, 2020** – Submit Final Staff Report to Special Committee of the Whole (delegations are received at this meeting)
- **June 17, 2020** – Submit Final Staff Report to the Board of Trustees for final decision making

Delegations

- The TDSB's Special Committee of the Whole meeting on June 3, 2020 (tentative) is an opportunity for members of the public to address the Trustees.
- Members of the public can make verbal presentations or submit written material.
- To present to the Trustees, you must contact **Governance and Board Services** at delegates@tdsb.on.ca by Monday, June 1, 2020.
- A handout with delegation instructions is provided.
- For more information, please go to <http://www.tdsb.on.ca/Leadership/Boardroom/Delegations.aspx>



**We want your
feedback.**

**What are your
thoughts?**

**Which scenario
do you like
and why?**

- **Scenario 1** – Status Quo – No Consolidation
- **Scenario 2** – George Harvey and York Memorial Consolidate in **2021**
- **Scenario 3** – George Harvey and York Memorial Consolidate in **2026** at the Rebuild on the York Memorial CI Site
- **Scenario 4** – George Harvey and York Memorial Consolidate in **2022**
- **Scenario 5** – George Harvey and York Memorial Consolidate in **2026** as a Campus Occupying the Rebuild on the York Memorial Site and the George Harvey Building

Please Fill out the Feedback Survey

- The feedback survey is available on the TDSB public website at www.tdsb.on.ca:
 - Click on **Accommodation Reviews** at the left side of the page
 - Scroll down to **Pupil Accommodation Reviews**
 - Select **George Harvey CI and York Memorial CI**
- It can also be accessed with the link or QR code below:
<https://forms.gle/DbAC3EEh27PsQtCEA>



How to use QR Codes:

Step 1: Open up the camera app or QR code application on your phone.

Step 2: Position your phone so the QR code appears in the digital viewfinder.

Step 3: Launch the code.

Where to Find Information on this Review

- Information on this review is available on the TDSB public website at www.tdsb.on.ca:
 - Click on **Accommodation Reviews** at the left side of the page
 - Scroll down to **Pupil Accommodation Reviews**
 - Select **George Harvey CI and York Memorial CI**
- Information on the consultation meetings can be found in **Meeting(s) – Community Engagement**
- Profiles of the schools being reviewed can be found in **Helpful Information**
- Reports to the Board of Trustees on this review can be found in **Board Decisions**

Key Email Addresses for Questions and Comments

- Questions and comments can be emailed to TDSB staff and/or Trustees:
 - Staff email: accommodationreviews@tdsb.on.ca
 - Trustee email: chris.tonks@tdsb.on.ca

