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Second Quarter Interim Financial Report, 2020-2021

To: Finance, Budget and Enrolment Committee

Date: 7 April, 2021

Report No.: 04-21-4074

Strategic Directions

- Provide Equity of Access to Learning Opportunities for All Students
- Allocate Human and Financial Resources Strategically to Support Student Needs

Recommendation

It is recommended that the Second Quarter Interim Financial Report, 2020-2021 be received.

Context

Enclosed is the second quarter report for the September 1, 2020 to February 28, 2021 period, outlining the financial position of the Board relative to the Revised Estimates report presented on January 20, 2021.

The attached information summarizes the projected financial position of the Board as of February 28, 2021. In the first quarter, the Board forecasted an in-year deficit of \$45.6M and a negative working funds balance of \$8.5M by the end of the 2020-21 school year.

Based on the updated projection, as outlined in the schedule below, there is a positive change to the in-year operating result, in the amount of \$18.2M. This change is mainly attributed to the utilization of additional Ministry funding, as well as savings generated from school closures.

The updated in-year deficit is \$27.5M and updated working funds balance is at \$9.7M. The items that contributed to the changes in the financial position are as follows:

Agenda Page 52 2020-21 Projected Financial Position and Working Fund Balance (as of Feb 28th, 2021)

WOIKING Fund Balance (as of Feb 20th, 2021)	Ir	n millions
20-21 Financial Position reported at January 20 FBEC meeting - Surplus/(Deficit)		\$(45.6)
Revenue changes		
GSN stabilization funding change due to Ministry update on formula GSN reduction due to decline in Con Ed student enrolment (net of	(8.0)	
program cost savings)	(1.1)	
Goods receipt invoice receipt clearing recovery lower than anticipated	(2.0)	
Interest income less than budgeted due to lower interest rate	(1.4)	
HST rebate less than anticipated	(1.7)	
Extended Day Program additional safe restart funding net of EDP		
program deficit	1.2	
Permit, lease, pool and childcare revenue lower than budget due to	(= 4)	
COVID restrictions	(5.1)	(10.0)
Total Revenue changes		(10.9)
Compensation Expenses changes		
Central department gapping and temp savings	4.3	
Short term supply teacher cost savings	8.6	
School based staff savings due to gapping (net of teacher's Q&E grant		
reductions)	7.1	
Total Compensation Changes		20.0
Operational Expenses Changes		
Net transportation cost savings	1.5	
Visa student revenue (net of expenses) lower than budget due to Covid	(0.5)	
Utility savings due to school closures and remote learning	4.0	
Savings from caretaking operating costs for supplies and utilization of	1.0	
COVID funding	3.0	
Other miscellaneous department savings due to school closures	1.1	
Total Operating Expense Changes		9.1
Changes to financial position		18.2
Updated 2020-21 Financial Position - Surplus/(Deficit)		\$(27.5)
Projected working funds balance per January 20, 2021 FBEC report		\$(8.5)
		. ,
Changes in financial position		18.2
Updated projected working funds balance as at August 31, 2021		9.7

Risks to Projection

The following items are being tracked by staff and could have an impact on the operating results for the year:

• The enrolment count of students in October has been completed, while finalization of the March 31 count date for enrolment is not yet complete. Staff are closely monitoring enrolment, paying close attention to the Continuing Education student enrolment.

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- We assume that schools will be continually operating as per the current model, and all leases and permits will resume starting May 2021. If there are any future school closures or program cancellation or operational changes, there would be corresponding impact to the financial projections.
- The current projection does not capture any additional 2020-21 funding that may be announced after February 28, 2021.
- There is an in-year savings target of \$9.2M in the 1st quarter and 2nd quarter projections, which may not be fully achieved.

Provided in this report are several appendices that summarize the results of operations for the second quarter:

- Appendix A provides high level financial information in the Public Sector Accounting Board (PSAB) format, around changes to both revenue and expenses since the original budget was approved. In the second section of the appendix, enrolment changes are highlighted based on 31 October 2020 counts. The last section of the appendix outlines the changes to Board staffing during the same timeframe.
- Appendix B provides a summary of revenues for the second quarter ending 28 February 2021. The first section of this appendix provides information on the Grants for Student Needs (GSN), while the second section of the appendix provides information on the other revenues of the Board. The actual results for the first six months and a comparison to the same period in the prior year are included in the appendix.
- Appendix C provides the summary of expenses for the second quarter ending 28 February 2021, based on Ministry of Education classifications. The appendix includes the Board approved original budget and second quarter projection. The right side of the appendix provides actual results of the operations in the first six months and a comparison to the same period in the prior year.
- Appendix D provides a current versus projected expenditure summary by department. Explanations of significant variances have been provided.

Action Plan and Associated Timeline

Not applicable.

Resource Implications

Not applicable.

Communications Considerations

The report will be posted on the Board's budget website.

Board Policy and Procedure Reference(s)

Not applicable.

Appendices

- Appendix A: Dashboard Summary
- Appendix B: Detailed Revenue Summary
- Appendix C: Detailed Expenses Summary by Category
- Appendix D: Departmental Summaries

From

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Toronto District School Board Appendix A

Dashboard Summary - Financial, Enrolment and Staffing Categories

2020-21 Interim Financial Report as of Feb 28th 2021

Section A									
Summary of Financial Results									
(4.4)				In-Year Cha	•				
(\$Millions)	Budget Estimate	Revised	Q2 Forecast	\$	%				
	Estimate	Estimate	Forecast						
Revenue									
GSN allocation	3,032.2	2,988.9	2.975.1	(13.8)	-0.5%				
Less GSN allocation for capital	(24.6)		,	(10.0)	0.0%				
Other revenue	396.8	498.6	514.9	16.3	3.2%				
Total Revenue	3,404.3	3,463.7	3,466.3	2.5	0.1%				
		-,	-,						
Expenses									
Classroom Expenses	2,634.0	2,695.6	2,675.7	(19.9)	-0.7%				
Other Operating Expenses	776.3	791.5	795.9	4.4	0.6%				
Total Expenses	3,410.3	3,487.1	3,471.6	(15.4)	-0.4%				
In year Surplus (Deficit)	(5.9)	(23.3)	(5.2)	18.2					
PSAB compliance adjustment	(23.8)	(23.7)	(23.7)	0.0					
PSAB compliance financial position	(29.7)	(47.0)	(28.8)	18.2					
Transfer from sinking fund reserve	1.4	1.4	1.4	-					
Transfer from benefit reserves		10.0	10.0	-					
Transfer from POD		10.3	10.3	-					
Transfer from working fund reserve	28.3	16.8	16.8	-					
Total usage of reserve	29.7	38.5	38.5	-	-				
Working Funds balance	-	(8.5)	9.7	18.2					

^{* (}School Generated Funds amount is not included in the above figures.)

Changes in Revenue (Please refer to Appendix B for details)

GSN allocation change is mainly a result of changes in the teacher's Q&E and decrease in Con Ed student enrolment.

Other Revenue increase in forecast due to additional Covid support PPF received, net of lease and permit revenue loss.

Changes in Expenses (Please refer to Appendix C for details)

Decrease in the classroom expenses is mainly due to savings in supply teacher costs and timing differences relating to the hiring of support staff.

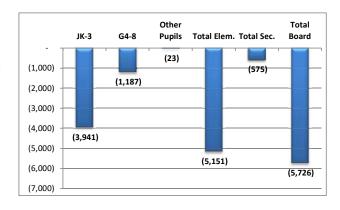
Increase in the other expenses was due to increased spending funded by additional PPF received.

Changes in Use of Reserves

Usage of reserves remains the same as previous reported in Q1. The \$10.3M POD exemption was approved by the ministry in Feb 2021.

Section B									
Summary of Enrolment									
ADE In year Change									
	Budget Estimate	Forecast Revised Esti	# mate	%					
Elementary									
JK-3	88,308	84,367	(3,941)	-4.7%					
G4-8	86,061	84.874	(1,187)	-1.4%					
Other Pupils	239	- ,-	(1, 107)	-10.6%					
	174.608		(5,151)	-3.0%					
Total Elementary	174,000	169,457	(5, 151)	-3.0%					
Secondary < 21									
Pupils of the Board	69,380	68,792	(588)	-0.9%					
Other Pupils	1,110	1,123	` 13 [′]	1.2%					
Total Secondary	70,490	69,915	(575)	-0.8%					
Total	245,098	239,372	(5,726)	-2.4%					

Changes in Enrolment:



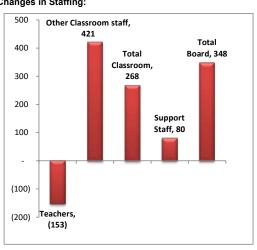
Note regarding changes in enrolment:

Oct 31st actual enrolment is lower than initial projection due to COVID-19.

Section C Summary of Staffing FTE In-Year change Budget Forecast # Estimate Revised Estimate Classroom Instructional Teachers 15,270 15,117 (153) Other School based staff 11,800 12,221 421 3.4% Total School based staff 27.070 27,338 268 1.0% Support Staff 80 1.9% 4.063 4,143 Total Staff 31,133 31,481 348 1.1%

Note: Actual as of count date of October 31st.

Changes in Staffing:



Note regarding change in staffing:

Change in FTE was mainly the result of enrolment reduction and additional funding received (Covid, EWPF and SIP).

Detailed Revenue Summary Period Ending February 28, 2021 (x \$1,000)

	Budget Assessment					Risk Assessment				
·		а	b	c = b - a	d = c/a		e f	g	h	g = f - h
			2020-21				Actual Revenue 2020-21	Actual F		Year-to
				Char	nge	Material	As of Feb 28th	As of F	eb 28th	year
	Original			\$	%	Variance	% of		% of	Increase
	Budget	Revised	Forecast	Increase	Increase	Note	\$ Forecast	\$	Forecast	(Decrease)
	Estimates	Estimates		(Decrease)	(Decrease)		Received		Received	
General Operation Grant										
Pupil Foundation	1,370,680	1,336,765	1,336,765		0.0%		603,838 45.2%	561,986	43.8%	1.4%
School Foundation	180,891	177,829	177,829		0.0%		80,328 45.2%	78,320	43.8%	1.4%
Special Education	348,799	343,297	343,297		0.0%		155,073 45.2%	150,215	43.8%	1.4%
French as a Second Language	34,352	33,879	33,879		0.0%		15,304 45.2%	14,750	43.8%	1.4%
English as a Second Language	86,070	71,915	71,915		0.0%		32,485 45.2%	37,122	43.8%	1.4%
Learning Opportunity	154,579	154,441	154,441		0.0%		69,763 45.2%	66,304	43.8%	1.4%
Continuing Education	27,042	27,055	20,455	(6,600)		1	9,240 45.2%	11,205	43.8%	1.4%
Teacher Q & E	280,857	286,080	278,980	(7,100)		2	126,020 45.2%	150,972	43.8%	1.4%
ECE Q & E	16,747	16,588	16,588		0.0%		7,493 45.2%	7,680	43.8%	1.4%
Transportation	63,515	63,455	63,455		0.0%		28,664 45.2%	27,754	43.8%	1.4%
Administration and Governance/Program Leadership	63,957	62,933	62,933		0.0%		28,428 45.2%	27,080	43.8%	1.4%
School Operations	276,397	270,353	270,353		0.0%		122,123 45.2%	118,766	43.8%	1.4%
Indigenous Education	5,297	5,279	5,279		0.0%		2,385 45.2%	2,277	43.8%	1.4%
Mental Health and Well-Being/Safe School	9,923	9,802	9,802		0.0%		4,428 45.2%	3,551	43.8%	1.4%
Supports for Student Funds	23,923	23,923	23,923		0.0%		10,806 45.2%			45.2%
Support for Covid-19 Outbreak	3,724	2,109 3,724	2,109 3,724		0.0% 0.0%		953 45.2% 1,682 45.2%	1,647	43.8%	45.2% 1.4%
Community Use of Schools New Teacher Induction Program	1,520	1,163	1,163		0.0%		525 45.1%	495	43.8%	1.4%
Declining Enrolment	1,520	15,243	15,243		0.0%		6,885 45.2%	24	43.8%	1.4%
Trustees' Association Fees	43	43	43		0.0%		20 45.0%	19	43.8%	1.2%
Restraint Savings	(950)	(950)	(950)		0.0%		(429) 45.2%	(416)	43.8%	1.4%
Regular Operating Grants	2.947.367	2.904.926	2,891,226	(13,700)			1,306,014 45.2%	1,259,751	43.8%	1.4%
3 1 31	, , , , , , , , , , , , , , , , , , , ,	,,-	, ,	(= , = =)			, , .	, ,		
Grants for other Purposes									·	
School Renewal Grant	48,407	47,610	47,610		0.0%		21,506 45.2%	20,672	43.8%	1.4%
Capital Debt Interest Payments	15,885	15,885	15,885		0.0%		7,176 45.2%	7,310	43.8%	1.4%
Permanent Financing of 55 School Board Trust	20,499	20,499	20,499		0.0%		9,260 45.2%	8,975	43.8%	1.4%
	84,791	83,994	83,994		0.0%		37,942 45.2%	36,957	43.8%	1.4%
Total Allocation	3,032,158	2,988,920	2,975,220	(13,700)	-0.5%	1/2	1,343,956 45.2%	1,296,708	43.8%	1.4%
Total Allocation	3,032,130	2,300,320	2,313,220	(13,700)	-0.570	"-	1,040,000 40.270	1,230,700	43.070	1.470
Other Revenue										
Priorities and Partnerships Fund/Other Grants	55,186	165,672	192,304	26,631	16.1%	3	67,587 35.1%	22,358	41.2%	-6.1%
Federal Grants	22,000	22,000	22,000		0.0%		10,288 46.8%	10,462	47.6%	-0.8%
Rental Revenue	29,800	27,800	22,687	(5,113)		4	10,445 46.0%	16,638	58.5%	-12.5%
Tuition Fees	23,850	23,050	22,265	(785)		4	13,578 61.0%	19,494	62.0%	-1.0%
Continuing Education	3,777	3,777	2,552	(1,225)		4	816 32.0%	2,988	81.2%	-49.2%
Staff on Loan	13,231	13,248	13,248		0.0%	1 , 1	5,841 44.1%	6,617	52.2%	-8.1%
Miscellaneous Revenues	28,784	22,802	19,421	(3,382)		4	13,626 70.2%	13,308	46.0%	24.2%
Deferred Capital Contributions/Capital Revenue	220,171	220,171	220,421	250	0.1%		114,067 51.7%	112,638	53.2%	-1.5%
	396,799	498,520	514,897	16,377	3.3%		236,248 45.9%	204,503	49.8%	-3.9%
Total Funds	3,428,958	3,487,440	3,490,117	61,160	1.8%		1,580,204 45.3%	1,500,941	44.5%	0.8%
Less: Funding to be used for mTCA	(24,625)	(23,828)	(23,828)		0.0%		(13,247) 55.6%	(5,520)	23.7%	31.9%
Total Operational Revenue	3,404,332	3,463,612	3,466,289	61,160	1.8%		1,566,957 45.2%	1,495,421	44.7%	0.5%

Notes: Variances between Revised Estimates and the Original Budget was provided in the 1st quarter report presented on Jan 20, 2021. Below explains any further changes to projections since the Q1 report.

1 - Decrease in Continuing Education Grant due to enrolment change.

2 - Decrease in Teacher Qualification & Experience grant due to updated teacher average salary grid.

3 - Increase in Priorities and Partnerships Fund/Other Grants due to additional funding received.

4 - Decreases in Rental Revenue, Tuition Fees, Continuing Education Fees and Miscellaneous Revenues (Interest Income and HST Rebates) were due to the ongoing pandemic situation.

Risk Assessment

Toronto District School Board Interim Financial Report of Operating Expense For the Period Ending February 28, 2021

Budget Assessment

(in \$ Thousands)

	а	b	C C	d= c-b	e= d/b	f g = f/c			
	а	D	2020-21	u- 0-0	e= u/b		g = 1/C iding 2020-21		
OPERATING	Budget	Revised Estimate	Forecast	\$ Increase (Decrease) *Note *	% Increase (Decrease)	Feb 28, 2021	% of Actual Spent	Significant Variance Note	Prior year actual to Feb 29, 2020
Classroom Instruction									
Classroom Teachers	1,610,469	1,645,014	1,651,910	6,896	0.42%	824,451	49.91%		771,595
Supply Staff	113,741	138,005	125,217	(12,788)	-9.27%	48,285	38.56%		67,166
Teacher assistants/Early Childhood Educators	198,929	203,619		(1,168)	-0.57%	101,524	50.15%		97,689
Textbooks/Supplies	65,409	68,434	60,531	(7,903)	-11.55%	19,495	32.21%	2	24,623
Computers	36,775	48,929	64,017	15,088	30.84%	25,340	39.58%	3	19,627
Professionals/Paraprofessionals/Technicians	183,342	188,244	179,465	(8,780)	-4.66%	87,516	48.76%		87,962
Library/Guidance	62,920	30,962	30,917	(45)	-0.15%	15,458	50.00%		31,585
Staff Development	11,839	10,180	10,109	(70)	-0.69%	1,953	19.32%	4	2,694
Department Heads	3,375	3,313	3,313	0	0.00%	1,657	50.00%		1,631
Total Classroom	2,286,799	2,336,701	2,327,930	(8,770)	-0.38%	1,125,678	48.36%		1,104,573
Non-Classroom									
Principals and VPs	137,023	143,275	141,376	(1,899)	-1.33%	69,979	49.50%		67,124
School Office	81,090	90,841	87,691	(3,149)	-3.47%	43,115			41,889
Coordinator and Consultant	21,890	17,425	20,058		15.11%	8,262	41.19%		10,670
Continuing Education	100,685	100,870			-7.13%	40,908	43.67%		45,638
Amortization	6,510	6,510			-23.30%	2,656			2,379
Total Non-Classroom	347,198	358,920	347,799	(11,121)	-3.20%	164,921	47.42%		167,699
A durinintandin o									
Administration				(2.1)	. ===/				
Trustees / Board services	2,172	2,237	2,203	(34)	-1.53%	1,124	51.04%		1,080
Director / Supervisory Officers	8,805	9,883			9.28%	6,166	57.09%		4,866
Board Administration	70,261	71,428	72,878		2.03%	38,297	52.55%		38,606
Amortization	765	765	765		0.00%	491	64.12%	•	1,192
Total Administration	82,003	84,313	86,646	2,333	2.85%	46,078	53.18%		45,744
Transportation									
Pupil Transportation	64,164	66,779	64,988	(1,792)	-2.68%	35,037	53.91%	6	38,728
Transportation - Provincial Schools	280	280				00,007	00.0170	 	00,720
Amortization	21	21	21	ō		10	50.00%		14
T-4-1 T	04.405	67.000	CE 000	(4.700)	0.700/	25.047			20.740
Total Transportation	64,465	67,080	65,289	(1,792)	-2.78%	35,047	53.68%		38,742
School Operations and Maintenance									
School Operations and Maintenance	343,136	352,947	356,538	3,591	1.02%	164,578	46.16%		154,290
School Renewal	31,428	31,428			0.00%	27,626			21,445
Other Pupil Accommodation	15,756	16,102		(472)	-2.93%	9,467	60.57%		13,043
Amortization	212,302	212,302	212,256	(46)	-0.02%	107,954	50.86%		103,678
Total School Operations and Maintenance	602,622	612,778	615,852	3,073	0.51%	309,624	50.28%		292,455
NON-OPERATING									
Other Non-Operating Expenses	27 177	27 250	20.075	740	2.630/	4 204	45.050/		0.674
Other Non-Operating Expenses Amortization	27,177	27,356 0				4,281	15.25% 50.00%		2,671 23
Total Non-Operating	27,177	27,356	28,121	765	2.81%	4,304	15.31%	-	2,694
TOTAL EXPENSE	3,410,263	3,487,149	3,471,637	(15,512)	-0.45%	1,685,653	48.55%		1,651,909

Explanations of significant actuals variances: (Please note the Forecast column includes additional Federal/Provincial Covid support funding. Funding is reflected across several categories above)

- 1 Short term supply cost is low compared to the budget due to school closures.
- 2 Textbooks and supplies spending is lower due to program delivery under virtual school model.
- 3 Higher computer expenditures due to additional COVID funding to support student remote learning
- 4 Staff development cost decrease compared to prior year and forecast due to timing differences of the professional development schedules.
- 5 Director and Supervisory Officers cost is higher in the first 2 quarters compared to forecast and last year, due to increase in vacation payouts tied to staff retirements and resignations.
- 6 Transportation cost only occur through a 10-month period. Reduced spending this year due to reduction in costs from delayed startup and savings from bell time changes, compared to prior year.
- 7 School Renewal costs fluctuate throughout the year, depending on the timing of the projects
- 8 Other Pupil Accommodation and Non-Operating spending variances are due to the timing of interest charges on debt.

2020-21

Current Act Budget	Q2 Q2	Spent Project Act / Full or Bud	year Q2	Spent Proj / rr Bud
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Director Office

Director's Office - Admin

Compensation Expenses	668,773	399,226	59.7%	690,451	103.2%	729,916	337,015	46.2%
Operational Expenses	208,555	90,309	43.3%	208,555	100.0%	208,836	130,685	62.6%
Department Total	877,328	489,536	55.8%	899,006	102.5%	938,752	467,700	49.8%

Compensation is higher than the budget due to vacation payout.

Director Office Total	877,328	489,536	55.8%	899,006	102.5%	938,752	467,700	49.8%

2020-21

Current Actua Budget Q	02 4 04 /	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Communications & Public Affairs

Communications Administration

Compensation Expenses	1,567,002	704,762	45.0%	1,720,461	109.8%	1,640,654	760,054	46.3%
Operational Expenses	209,266	182,707	87.3%	209,266	100.0%	257,682	22,491	8.7%
Department Total	1,776,268	887,469	50.0%	1,929,727	108.6%	1,898,335	782,545	41.2%

Compensation is higher than budget due to staff changes.

Communications Marketing & Design, Creative Services and Digital Media & Design

Department Total	1,589,476	711,498	44.8%	1,647,161	103.6%	1,333,201	653,284	49.0%
Operational Expenses	110,163	45,523	41.3%	110,163	100.0%	90,836	75,977	83.6%
Compensation Expenses	1,479,313	665,974	45.0%	1,536,998	103.9%	1,242,365	577,307	46.5%

2019-20

2020-21 Interim Financial Report Q2 (Sept-Feb)

2020-21

	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act
Communications Web Services								
Compensation Expenses	551,999	254,364	46.1%	547,969	99.3%	537,094	251,657	46.9%
Operational Expenses	129,038	93,067	72.1%	129,038	100.0%	155,616	142,552	91.6%
Department Total	681,037	347,431	51.0%	677,007	99.4%	692,710	394,208	56.9%
Communications & Public Affairs Total	4,046,781	1,946,398	48.1%	4,253,895	105.1%	3,924,246	1,830,037	46.6%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Associate Director - Equity, Well-Being and School Improvement

Associate Director -Equity, Well-Being and School Improvement - Admin

Compensation Expenses	453,499	199,874	44.1%	488,588	107.7%	500,332	268,007	53.6%
Operational Expenses	115,910	53,766	46.4%	115,910	100.0%	40,299	22,548	56.0%
Revenue								
Department Total	569,409	253,640	44.5%	604,498	106.2%	540,631	290,555	53.7%

Compensation is higher than the budget due to vacation payout.

French - Program

Compensation Expenses	452,580	197,288	43.6%	423,294	93.5%	295,647	147,713	50.0%
Internal Allocation & Recoveries								
Operational Expenses	294,199	25,017	8.5%	292,478	99.4%	174,039	14,087	8.1%
Revenue								
Department Total	746,779	222,305	29.8%	715,772	95.8%	469,686	161,800	34.4%

			2020-21			_	2019-20	
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act
Research and Development								
Compensation Expenses	1,971,386	904,722	45.9%	1,896,264	96.2%	2,233,424	1,119,021	50.1%
Internal Allocation & Recoveries						82		
Operational Expenses	636,052	131,519	20.7%	636,052	100.0%	539,051	68,721	12.7%
Revenue		-213				-227		
Department Total	2,607,438	1,036,028	39.7%	2,532,316	97.1%	2,772,330	1,187,741	42.8%
Associate Director -Equity, Well-Being and School Improvement Total	3,923,626	1,511,973	38.5%	3,852,586	98.2%	3,782,647	1,640,097	43.4%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Equity, Anti-Racism, Anti-Oppression & Early Years

Compensation Expenses	775,331	322,266	41.6%	639,687	82.5%	727,029	351,203	48.3%
Operational Expenses	153,083	16,275	10.6%	153,083	100.0%	42,272	21,599	51.1%
Revenue								
Department Total	928,414	338,540	36.5%	792,770	85.4%	769,302	372,802	48.5%

Compensation is lower than the budget due to timing of hiring vacant positions.

Model Schools

Compensation Expenses	1,916,821	1,126,359	58.8%	1,909,062	99.6%	2,102,871	1,186,864	56.4%
Operational Expenses	3,396,671	444,401	13.1%	3,396,330	100.0%	2,900,423	907,844	31.3%
Revenue								
Department Total	5,313,492	1,570,760	29.6%	5,305,392	99.8%	5,003,294	2,094,709	41.9%
Equity, Anti-Racism, Anti-Oppression & Early Years Total	6,241,906	1,909,300	30.6%	6,098,162	97.7%	5,772,596	2,467,510	42.7%

2020-21

Current Actual Budget Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	
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		0/ 0 /
Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Professional Support Services

Professional Support Services - Admin

Compensation Expenses	1,693,121	629,595	37.2%	1,480,582	87.4%	1,143,301	573,092	50.1%
Operational Expenses	515,650	26,130	5.1%	515,650	100.0%	149,769	46,492	31.0%
Revenue								
Department Total	2,208,771	655,725	29.7%	1,996,232	90.4%	1,293,070	619,585	47.9%

Compensation is lower than the budget due to timing of hiring of positions funded by additional grant.

Professional Support Services - Autism

Department Total	920,507	384,721	41.8%	870,417	94.6%	815,217	435,580	53.4%
Operational Expenses	26,400	14,112	53.5%	26,400	100.0%	24,588	16,214	65.9%
Compensation Expenses	894,107	370,610	41.5%	844,017	94.4%	790,629	419,366	53.0%

Compensation is lower than budget due to timing of hiring vacant positions.

2020-21

Current A Budget	ctual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Eull Vr Act

2019-20

Professional Support Services - OT/PT

Compensation Expenses	3,883,761	1,696,665	43.7%	3,604,250	92.8%	3,471,101	1,746,398	50.3%
Internal Allocation & Recoveries								
Operational Expenses	135,136	68,985	51.0%	135,145	100.0%	115,142	63,913	55.5%
Department Total	4,018,897	1,765,650	43.9%	3,739,395	93.0%	3,586,242	1,810,310	50.5%

Compensation is lower than the budget due to timing of hiring of positions funded by additional grant.

Professional Support Services - Psychology

Department Total	17,630,452	7,890,335	44.8%	16,634,684	94.4%	16,055,237	8,153,199	50.8%
Operational Expenses	694,771	371,582	53.5%	694,771	100.0%	691,284	443,068	64.1%
Internal Allocation & Recoveries		103		103		246	171	69.7%
Compensation Expenses	16,935,681	7,518,649	44.4%	15,939,810	94.1%	15,363,707	7,709,959	50.2%

Compensation is lower than the budget due to timing of hiring of positions funded by additional grant.

2020-21

Current Actual % Spent Projections % Spent Budget Q2 Q2 Act / Full year Q2 Proj / Curr Bud Curr Bud

Actual Full Yr	Actual Q2	% Spent Q2 Act /
		Full Yr Act

2019-20

Professional Support Services - Social Work and Attend.

Compensation Expenses	16,728,275	7,454,150	44.6%	15,846,252	94.7%	15,128,932	7,380,539	48.8%
Internal Allocation & Recoveries		10		10		47	46	98.1%
Operational Expenses	438,136	226,915	51.8%	438,136	100.0%	435,357	224,949	51.7%
Revenue						-1,649,989	-1,154,993	70.0%
Department Total	17,166,411	7,681,075	44.7%	16,284,398	94.9%	13,914,346	6,450,541	46.4%

Compensation is lower than the budget due to timing of hiring of positions funded by additional grant.

Professional Support Services - Speech/Lang Path.

Compensation Expenses	9,983,137	4,804,801	48.1%	9,831,288	98.5%	9,359,329	4,654,037	49.7%
Internal Allocation & Recoveries		63		63		140	76	54.4%
Operational Expenses	397,982	270,545	68.0%	397,982	100.0%	355,463	200,037	56.3%
Revenue						-3,000	-3,500	116.7%
Department Total	10,381,119	5,075,408	48.9%	10,229,333	98.5%	9,711,932	4,850,650	49.9%
Professional Support Services Total	52,326,157	23,452,915	44.8%	49,754,459	95.1%	45,376,044	22,319,864	49.2%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

English, Literacy and NTIP

Beginning Teachers

beginning reachers									
Compensation Expenses		117		117		8,855			
Operational Expenses	1,163,084	717,420	61.7%	1,162,967	100.0%	319,050	48,136	15.1%	
Revenue						802,745			
Department Total	1,163,084	717,536	61.7%	1,163,084	100.0%	1,130,650	48,136	4.3%	
English / Literacy									
Compensation Expenses	184,480	94,746	51.4%	191,474	103.8%	171,743	77,726	45.3%	
Operational Expenses	206,450	47,698	23.1%	206,450	100.0%	147,366	1,934	1.3%	
			23.170	200,430		147,300		1.570	
Department Total	390,930	142,444	36.4%	397,924	101.8%	319,109	79,660	25.0%	
English, Literacy and NTIP Total	1,554,014	859,980	55.3%	1,561,008	100.5%	1,449,759	127,796	8.8%	

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Early Years and Care Centres

Early Literacy and Intervention

Compensation Expenses						3,695,955	1,582,065	42.8%
Operational Expenses	335,000	2,490	0.7%	335,000	100.0%	83,430	29,048	34.8%
Revenue								
Department Total	335,000	2,490	0.7%	335,000	100.0%	3,779,385	1,611,113	42.6%

42.0 coaches in this department were all redeployed to schools in 20-21. Operational expense is expected to be fully spent by the end of year to support targeted schools including virtual schools.

Early Years

Compensation Expenses	130,412	22,506	17.3%	90,312	69.3%	90,631	59,775	66.0%
Operational Expenses	124,725	2,744	2.2%	124,725	100.0%	101,650	40,864	40.2%
Revenue								
Department Total	255,137	25,249	9.9%	215,037	84.3%	192,281	100,639	52.3%

Compensation is lower than the budget due to 50% of Centrally Assigned Principal cost shared with Virtual School.

	2020-21						2019-20	
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act
Early Years Child Care								
Compensation Expenses	455,292	197,060	43.3%	438,845	96.4%	390,621	174,373	44.6%
Operational Expenses	86,493	3,565	4.1%	86,493	100.0%	6,772	3,664	54.1%
Revenue								
Department Total	541,785	200,625	37.0%	525,338	97.0%	397,394	178,037	44.8%
Early Years Leadership Strategy								
Compensation Expenses	697,525	333,890	47.9%	699,609	100.3%	715,799	327,324	45.7%
Operational Expenses	41,989	7,158	17.0%	39,905	95.0%	25,178	8,742	34.7%
Revenue								
Department Total	739,514	341,048	46.1%	739,514	100.0%	740,976	336,065	45.4%

Department is expected to fully spend its overall budget by end of the year.

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Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /

2019-20

Extended Day Program

Compensation Expenses	4,124,517	1,737,263	42.1%	4,137,382	100.3%	3,709,396	2,044,984	55.1%
Operational Expenses	686,996	112,802	16.4%	619,825	90.2%	437,198	323,388	74.0%
Revenue	-3,199,793	-509,078	15.9%	-2,728,936	85.3%	-3,280,827	-2,643,711	80.6%
Department Total	1,611,720	1,340,987	83.2%	2,028,271	125.8%	865,767	-275,339	-31.8%

EDP program runs at higher deficit due to school closure but will be fully covered by Safe Restart Funding from the City.

Extended Day Program - Other Funding

Department Total	-2,758,003	-3,797,478	137.7%	-4,376,738	158.7%
Revenue	-2,758,003	-3,797,478	137.7%	-4,376,738	158.7%

Additional funding announced by the City for Safe Restart the EDP program.

Early Years and Care Centres Total	725.153	-1.887.077	-260.2%	-533.578	-73.6%	5,975,802	1.950.515	32.6%
Larry rears and date dentites rotal	720,100	1,001,011	200.270	000,010	10.070	0,010,002	1,000,010	02.070

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Guidance and Wellness

Health and Phys Ed

Revenue Department Total	1,726,408	524,876	30.4%	1,075,105	62.3%	24,074 1.516.925	899.005	59.3%
Operational Expenses	558,381	233,036	41.7%	453,381	81.2%	624,827	451,425	72.2%
Compensation Expenses	1,168,027	291,840	25.0%	621,724	53.2%	868,024	447,580	51.6%

Compensation is lower than the budget due to timing of hiring vacant positions. Department is not expected to spend the operating budget as in-person programs are not running during COVID.

Urban Priority High Schools

Compensation Expenses	2,394,570	980,420	40.9%	2,456,384	102.6%	1,906,565	897,641	47.1%
Operational Expenses	2,046,705	343,428	16.8%	1,984,891	97.0%	724,206	403,547	55.7%
Revenue	-905,252			-905,252	100.0%	905,252		
Department Total	3,536,023	1,323,848	37.4%	3,536,023	100.0%	3,536,023	1,301,188	36.8%

Grant is expected to be fully spent by end of the year.

Guidance and Wellness Total	5,262,431	1,848,723	35.1%	4,611,128	87.6%	5,052,948	2,200,193	43.5%

2020-21

Current Actual % Spent Projections % Spent Budget Q2 Q2 Act / Full year Q2 Proj / Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Public Engagement

Community Services and Translation

Department Total	1,238,050	243,949	19.7%	1,246,376	100.7%	940,773	480,902	51.1%
Revenue						-3,853	-3,853	100.0%
Operational Expenses	900,388	75,492	8.4%	900,388	100.0%	607,392	318,125	52.4%
Compensation Expenses	337,662	168,457	49.9%	345,988	102.5%	337,234	166,630	49.4%

Public Engagement

Compensation Expenses	334,296	1,184	0.4%			271,320	253,502	93.4%
Operational Expenses	10,000	8,390	83.9%	10,000	100.0%	29,647	17,072	57.6%
Revenue		-290				-75	-55	73.3%
Department Total	344,296	9,285	2.7%	10,000	2.9%	300,892	270,519	89.9%

Compensation is lower than the budget due to vacant positions that are not to be filled in 20-21. Actual Expenses in Quarter 2 is to be realigned in Quarter 3.

Public Engagement Total 1,582,346 253,234 16.0% 1,256,376 79.4% 1,241,666 751,421 60.5%

Full Yr Act

2020-21 Interim Financial Report Q2 (Sept-Feb)

2020-21

Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full Actual % Spent Yr Q2 Q2 Act /

2019-20

Centre for Excellence of Black Students

Centre for Excellence of Black Students

Department Total	2,291,589	138,803	6.1%	1,283,912	56.0%
Operational Expenses	215,000	-785	-0.4%	65,341	30.4%
Compensation Expenses	2,076,589	139,587	6.7%	1,218,571	58.7%

Compensation is lower than budget due to department is not fully staffed in 20-21 school year.

Centre for Excellence of Black Students Total

2,291,589

138,803

6.1%

1,283,912

56.0%

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2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Learning Centre 2

Learning Centre 2 - Executive

Department Total	344 786	192 557	55.8%	351 191	101.9%	272 624	134 449	49 3%
Operational Expenses	71,170	59,670	83.8%	71,170	100.0%	66,638	19,030	28.6%
Compensation Expenses	273,616	132,888	48.6%	280,021	102.3%	205,987	115,419	56.0%

Learning Centre 2 - Learning Networks

Department Total	1,873,333	855,400	45.7%	1,843,005	98.4%	1,903,858	980,975	51.5%
Operational Expenses	344,366	95,003	27.6%	355,200	103.1%	212,547	121,673	57.2%
Compensation Expenses	1,528,967	760,397	49.7%	1,487,805	97.3%	1,691,311	859,302	50.8%

2,635,780

Learning Centre 2 Total

		Budget Q2 Q2 Act / Full year Q2 Curr Bud Cur Sun					2019-20	
			Q2 Act/		% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act
Learning Centre 2 - Support								
Compensation Expenses	368,651	108,979	29.6%	223,595	60.7%	2,835,749	1,375,679	48.5%
Operational Expenses	49,010	7,027	14.3%	49,010	100.0%	44,388	19,771	44.5%
Department Total	417,661	116,006	27.8%	272,605	65.3%	2,880,137	1,395,450	48.5%
	Compensation	on is lower tha	n the budget	due to vacant	Centrally Assi	gned Principal po	osition.	

44.2%

2,466,801

93.6%

5,056,620

2,510,874

49.7%

1,163,963

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Learning Centre 3

Learning Centre 3 - Executive

Compensation Expenses	273,616	120,113	43.9%	264,572	96.7%	310,046	221,495	71.4%
Operational Expenses	71,170	3,689	5.2%	71,170	100.0%	58,216	10,265	17.6%
Revenue								
Department Total	344,786	123,803	35.9%	335,742	97.4%	368,261	231,760	62.9%

Learning Centre 3 - Learning Networks

Department Total	2,090,656	1,123,270	53.7%	2,300,615	110.0%	2,216,837	1,017,848	45.9%
Operational Expenses	352,440	65,806	18.7%	355,200	100.8%	198,400	66,055	33.3%
Compensation Expenses	1,738,216	1,057,464	60.8%	1,945,415	111.9%	2,018,436	951,793	47.2%

Compensation is higher than the budget due to vacation payout .

% Spent

Q2 Act / Full Yr Act

51.4%

43.0%

51.2%

2019-20

Actual Q2

1,787,557

1,807,614

20,057

3,480,769

3,527,406

46,637

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340,549

49,010

389,559

Learning Centre 3 - Support

Compensation Expenses

Operational Expenses

Department Total

		2020-21			_
Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr

19.4%

19.2%

19.4%

Compensation is lower than the budget due to Centrally Assigned Principal redeployed to Virtual School.

49.2%

100.0%

55.6%

167,602

49,010

216,612

Learning Centre 3 Total	2.825.001	1.322.548	46.8%	2.852.969	101.0%	6.112.504	3.057.222	50.0%

66,047

9,428

75,475

Appendix D

Full Yr Act

2020-21

1.5%

177,600

100.0%

Budget Q2 Q2	pent Projections % Spent Act / Full year Q2 Proj / r Bud Curr Bud
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Actual Full Actual % Spent Yr Q2 Q2 Act /

2019-20

Virtual School

Virtual School - Learning Network

Virtual School Total

Compensation Expenses					
Operational Expenses	177,600	2,680	1.5%	177,600	100.0%
Department Total	177,600	2,680	1.5%	177,600	100.0%

2,680

177,600

2020-21

Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	
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Actual Full Actual % Spent Yr Q2 Q2 Act / Full Yr Act

2019-20

Associate Director - Leadership, Learning and School Improvement

Associate Director - Leadership, Learning and School Improvement - Admin

Compensation Expenses						15,840		0.0%
Operational Expenses	366,942	2,106	0.6%	9,101	2.5%	7,641	12,856	168.3%
Department Total	366,942	2,106	0.6%	9,101	2.5%	23,481	12,856	54.8%

Staff cost is funded by Student Success and department is not expected to fully spend its allocation.

Experiential Learning

Department Total	1,067,793	241,156	22.6%	1,067,793	100.0%	-3,818	-559,113	14645.9%
Revenue						-973,069	-748,817	77.0%
Operational Expenses	952,769	187,010	19.6%	952,769	100.0%	859,501	136,048	15.8%
Compensation Expenses	115,024	54,146	47.1%	115,024	100.0%	109,751	53,656	48.9%

2020-21

Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Professional Learning, Training and Leadership

Compensation Expenses	865,498	308,038	35.6%	789,452	91.2%	751,961	386,095	51.3%
Operational Expenses	2,322,032	97,008	4.2%	2,322,032	100.0%	137,635	31,718	23.0%
Department Total	3,187,530	405,046	12.7%	3,111,484	97.6%	889,596	417,813	47.0%

Compensation is lower than the budget is due to the vacant positions.

Specialist High Skills Major

Department Total	1,146,125	675,909	59.0%	1,146,125	100.0%	1,146,125	-340,074	-29.7%
Revenue	-1,605,455	-223,430	13.9%	-1,605,455	100.0%	-919,689	-1,080,819	117.5%
Operational Expenses	2,430,280	756,821	31.1%	2,436,772	100.3%	1,868,578	671,700	35.9%
Compensation Expenses	321,300	142,518	44.4%	314,808	98.0%	197,235	69,045	35.0%

24.3%

1,806,765

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14,462,470

4,095,307

Associate Director - Leadership, Learning

and School Improvement Total

	2020-21					2019-20			
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act	
Student Success									
Compensation Expenses	3,098,978	1,255,955	40.5%	2,655,847	85.7%	2,233,058	1,077,878	48.3%	
Operational Expenses	5,299,389	1,472,246	27.8%	5,742,520	108.4%	3,105,689	1,193,068	38.4%	
Revenue									
Department Total	8,398,367	2,728,201	32.5%	8,398,367	100.0%	5,338,747	2,270,946	42.5%	
System Superintendent, Leadershi	p and Learn	ing							
Compensation Expenses		9,682				7,128			
Operational Expenses	295,713	33,209	11.2%	295,713	100.0%	27,670	4,338	15.7%	
Department Total	295,713	42,890	14.5%	295,713	100.0%	34,798	4,338	12.5%	

28.3%

⊃age	24	of	94

14,028,583

97.0%

7,428,929

2020-21

Current Actual Budget Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Superintendent - Special Education and Inclusion

ABA Training - PPM140

Compensation Expenses						1,921	1,860	96.8%
Internal Allocation & Recoveries		33		33		19		
Operational Expenses	703,696	38,262	5.4%	703,663	100.0%	136,542	115,526	84.6%
Revenue						580,448		
Department Total	703,696	38,295	5.4%	703,696	100.0%	718,930	117,386	16.3%

Actual spending is lower in quarter 2 due to timing of spending. The grant is expected to be fully spent by the end of the year.

Behaviour Expertise Amount (BEA)

Department Total	1,996,576	751,490	37.6%	1,996,576	100.0%	2,006,088	759.460	37.9%
Revenue						432,363		
Operational Expenses	240,141	16,391	6.8%	240,141	100.0%	34,209	16,764	49.0%
Compensation Expenses	1,756,435	735,099	41.9%	1,756,435	100.0%	1,539,516	742,696	48.2%

-1,012

15,873,732

-500

7,510,904

49.4%

47.3%

Department Total

Revenue

		2020-21					2019-20			
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act		
Special Education - Admin										
Compensation Expenses	775,431	396,214	51.1%	783,755	101.1%	871,099	366,224	42.0%		
Operational Expenses	452,944	214,218	47.3%	452,944	100.0%	380,595	232,385	61.1%		
Revenue										
Department Total	1,228,375	610,432	49.7%	1,236,699	100.7%	1,251,694	598,608	47.8%		
Special Education – ECPP										
Compensation Expenses	15,523,340	7,388,234	47.6%	15,523,340	100.0%	14,312,082	7,276,316	50.8%		
Internal Allocation & Recoveries		31		31		8		2.3%		
Operational Expenses	351,404	123,139	35.0%	351,373	100.0%	287,885	201,686	70.1%		

-1,012

15,873,732

100.0%

100.0%

-2,000

7,478,002

51.2%

14,597,975

			2020-21				2019-20	
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act
Special Education - Programs								
Compensation Expenses	18,323,423	8,493,791	46.4%	18,145,031	99.0%	16,745,450	8,123,069	48.5%
Internal Allocation & Recoveries		10		10		351		
Operational Expenses	355,415	197,040	55.4%	355,415	100.0%	375,282	181,606	48.4%
Revenue								
Department Total	18,678,838	8,690,841	46.5%	18,500,456	99.0%	17,121,082	8,304,675	48.5%
Special Education - SEA								
Compensation Expenses	1,451,685	601,217	41.4%	1,451,685	100.0%	1,105,106	552,236	50.0%
Operational Expenses	12,651,526	4,418,154	34.9%	12,651,526	100.0%	5,299,483	3,735,608	70.5%
Revenue	-3,000,000			-3,000,000	100.0%	3,534,927		
Department Total	11,103,211	5,019,371	45.2%	11,103,211	100.0%	9,939,516	4,287,844	43.1%

Full Yr Act

2020-21 Interim Financial Report Q2 (Sept-Feb)

2020-21

Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Actual I all	Actual	70 Spent
Yr	Q2	Q2 Act /

2019-20

Special Education - System	n Superintendent - Admin
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Compensation Expenses	1,055,964	163,183	15.5%	979,912	92.8%	286,611	136,152	47.5%
Operational Expenses	150,311	41,420	27.6%	150,311	100.0%	36,084	24,219	67.1%
Revenue	-285,000	-24,000	8.4%	-309,000	108.4%	-290,328	-290,328	100.0%
Department Total	921,275	180,602	19.6%	821,223	89.1%	32,367	-129,957	-401.5%

Compensation is lower than the budget is due to timing of hiring.

Superintendent - Special Education and Inclusion Total

50,505,703

22,801,935

45.1%

50,235,593

99.5%

45,667,653

21,416,019

46.9%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Learning and Leadership

Arts - Program

Compensation Expenses	5,533,285	2,610,209	47.2%	5,634,180	101.8%	5,638,547	2,764,459	49.0%
Operational Expenses	512,611	59,558	11.6%	388,611	75.8%	454,587	397,752	87.5%
Revenue								
Department Total	6,045,896	2,669,766	44.2%	6,022,791	99.6%	6,093,133	3,162,210	51.9%

Operational expense is expected to have savings due to programs cancelled during Covid.

Classical and International Languages

Compensation Expenses

Operational Expenses	33,597	1,028	3.0%	6,601	19.6%	9,172	8,031	87.6%
Department Total	33,597	1,028	3.1%	6,601	19.6%	9,172	8,031	87.6%

2020-21

Current Actual % Spent Projections % Spent Budget Q2 Q2 Act / Full year Q2 Proj / Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Coop/Career and Business - Program

Compensation Expenses	685,273	369,215	53.9%	621,302	90.7%	701,100	370,720	52.9%
Operational Expenses	56,300	9,342	16.6%	56,300	100.0%	38,132	16,876	44.3%
Department Total	741,573	378,557	51.0%	677,602	91.4%	739,232	387,596	52.4%

Compensation is lower than the budget due to teacher was redeployed to school.

E-Learning Programs

Compensation Expenses	662,862	241,763	36.5%	515,268	77.7%	3,772,680	289,343	7.7%
Internal Allocation & Recoveries								
Operational Expenses	160,945	11,713	7.3%	160,945	100.0%	50,516	8,825	17.5%
Revenue		-2,600				-91,450	-2,750	3.0%
Department Total	823,807	250,875	30.5%	676,213	82.1%	3,731,745	295,418	7.9%

Compensation is lower than the budget due to vacant positions.

2020-21

Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Vr Act

2019-20

ESL/ELD - Program

Compensation Expenses	4,735,473	2,303,251	48.6%	4,580,200	96.7%	5,321,795	2,654,743	49.9%
Operational Expenses	296,500	-634	-0.2%	75,000	25.3%	93,088	23,402	25.1%
Revenue						-2,500	-2,500	100.0%
Department Total	5,031,973	2,302,617	45.8%	4,655,200	92.5%	5,412,383	2,675,645	49.4%

Overall savings is expected in the department due to fewer number of ESL students and corresponding less teachers.

Guidance

Department Total	484,867	124,958	25.8%	264,080	54.5%	519,399	306,818	59.1%
Operational Expenses	92,500	45,400	49.1%	92,500	100.0%	24,862	10,780	43.4%
Compensation Expenses	392,367	79,559	20.3%	171,580	43.7%	494,536	296,038	59.9%

Compensation is lower than the budget as fewer home instructors are needed during pandemic.

2020-21

Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /

2019-20

Library Learning Commons & Global Education

Compensation Expenses	4,012,557	1,309,890	32.6%	3,434,408	85.6%	3,095,382	1,476,032	47.7%
Operational Expenses	950,016	745,853	78.5%	950,016	100.0%	830,856	638,722	76.9%
Revenue	-70,000	-956	1.4%	-70,000	100.0%	-6,626	-1,976	29.8%
Department Total	4,892,573	2,054,787	42.0%	4,314,424	88.2%	3,919,612	2,112,778	53.9%

Compensation is lower than the budget is due to vacant positions.

Math/Numeracy - Program

Compensation Expenses		229		229		5,565		0.0%
Operational Expenses	172,260	17,822	10.3%	172,260	100.0%	26,564	7,233	27.2%
Revenue								
Department Total	172,260	18,051	10.5%	172,489	100.1%	32,129	7,233	22.5%

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Z	U	Z	U	-2	7

Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Professional Learning

Compensation Expenses	41,499	12,247	29.5%	33,435	80.6%	24,898	5,421	21.8%
Operational Expenses	10,000	244	2.4%	10,000	100.0%	979	590	60.2%
Department Total	51,499	12,491	24.3%	43,435	84.3%	25,877	6,011	23.2%

Compensation lower than the budget is due to Centrally Assigned Principal cost shared with Virtual School.

Robotics

Compensation Expenses

Operational Expenses	192,000	117,000	60.9%	88,162	162	0.2%
Department Total	192,000	117,000	60.9%	88,162	162	0.2%

Department anticipates less spending due to lack of in-person team learning and competition events.

2020-21

Current Actua Budget Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Autuur r un	Hotaur	70 Openi
Yr	Q2	Q2 Act /

2019-20

Science and Technology - Program

Compensation Expenses	274,507	74,327	27.1%	158,189	57.6%	213,393	136,277	63.9%
Operational Expenses	162,308	1,364	0.8%	162,308	100.0%	56,876	50,208	88.3%
Revenue								
Department Total	436,815	75,691	17.3%	320,497	73.4%	270,269	186,486	69.0%

Compensation is projected to be lower than the budget due to Coordinator position is funded by Math Strategy PPF.

Science Kits

Department Total	696,107	346,357	49.8%	631,720	90.8%	521,427	365,331	70.1%
Operational Expenses	352,242	222,984	63.3%	352,242	100.0%	237,949	221,014	92.9%
Compensation Expenses	343,865	123,374	35.9%	279,478	81.3%	283,478	144,318	50.9%

Compensation is projected to be lower than the budget due to a vacant position.

2020-21

% Spent **Projections** % Spent Current Actual Q2 Act / **Budget** Q2 Full year Q2 Proj / **Curr Bud** Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act / Full Yr Act
		Full II ACL

2019-20

Social, World and Humanities - Program

Learning and Leadership Total	19,711,042	8,240,147	41.8%	18,010,133	91.4%	21,436,209	9,549,675	44.5%	
Department Total	108,075	4,968	4.6%	108,081	100.0%	73,670	35,954	48.8%	
Operational Expenses	108,075	4,968	4.6%	108,081	100.0%	73,670	35,954	48.9%	
Compensation Expenses									

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Learning Centre 1

Learning Centre 1 - Executive

Department Total	348,166	151,533	43.5%	361,248	103.8%	335,368	221,222	66.0%
Revenue								
Operational Expenses	69,170	7,320	10.6%	71,170	102.9%	28,739	6,467	22.5%
Internal Allocation & Recoveries						13	13	100.0%
Compensation Expenses	278,996	144,213	51.7%	290,078	104.0%	306,616	214,743	70.0%

Learning Centre 1 - Learning Networks

Department Total	1,889,809	989,877	52.4%	2,210,422	117.0%	2,123,816	912,441	43.0%
Revenue								
Operational Expenses	328,200	61,745	18.8%	345,200	105.2%	201,609	52,409	26.0%
Compensation Expenses	1,561,609	928,132	59.4%	1,865,222	119.4%	1,922,207	860,032	44.7%

Compensation is higher than the budget due to vacation payout.

2019-20

2020-21 Interim Financial Report Q2 (Sept-Feb)

2,629,057

1,194,453

Learning Centre 1 Total

2020-	21
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	=							
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act
Learning Centre 1 - Support								
Compensation Expenses	341,322	45,614	13.4%	148,944	43.6%	3,175,514	1,521,896	47.9%
Operational Expenses	49,760	8,068	16.2%	49,760	100.0%	38,815	20,085	51.7%
Revenue		-638						
Department Total	391,082	53,043	13.6%	198,704	50.8%	3,214,329	1,541,981	48.0%
	Compensation to Virtual Sch		n the budget	due to vacant	position and C	entrally Assigne	d Principal r	edeployed

45.4%

2,770,374

105.4%

5,673,513

2,675,644

47.2%

2020-21

Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	
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Actual Full Actual % Spent Yr Q2 Q2 Act / Full Yr Act

2019-20

Learning Centre 4

Learning Centre 4 - Executive

Department Total	348.166	145.965	41.9%	363.556	104.4%	223,773	119.002	53.2%
Operational Expenses	69,170	2,506	3.6%	71,170	102.9%	31,963	18,738	58.6%
Compensation Expenses	278,996	143,459	51.4%	292,386	104.8%	191,810	100,265	52.3%

Compensation is higher than the budget due to vacation payout.

Learning Centre 4 - Learning Networks

Compensation Expenses	1,788,089	1,023,030	57.2%	2,054,227	114.9%	1,928,125	920,527	47.7%
Operational Expenses	345,610	87,350	25.3%	355,200	102.8%	243,120	68,363	28.1%
Department Total	2,133,699	1,110,380	52.0%	2,409,427	112.9%	2,171,245	988,890	45.5%

Compensation is higher than the budget due to vacation payout.

2,900,276

1,358,418

Learning Centre 4 Total

			2020-21			2019-20		
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act
Learning Centre 4 - Support								
Compensation Expenses	368,651	91,126	24.7%	205,740	55.8%	3,304,063	1,663,986	50.4%
Operational Expenses	49,760	10,947	22.0%	49,760	100.0%	37,815	19,573	51.8%
Revenue								
Department Total	418,411	102,072	24.4%	255,500	61.1%	3,341,878	1,683,559	50.4%
	Compensation	n is lower than	n the budget	due to Centra	lly Assigned Pr	incipal redeploye	ed to Virtual	School.

46.8%

3,028,483

104.4%

5,736,896

2,791,451

48.7%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Employee Services

Employee Svs Exec Office - Admin

Compensation Expenses	1,701,885	689,820	40.5%	1,448,964	85.1%	1,448,578	693,583	47.9%
Operational Expenses	112,195	56,408	50.3%	112,195	100.0%	114,794	44,584	38.8%
Department Total	1,814,080	746,227	41.1%	1,561,159	86.1%	1,563,372	738,167	47.2%

Compensation is lower than the budget due to vacant position.

ES - Elementary Teaching

Department Total	2,606,419	1,282,371	49.2%	2,677,677	102.7%	2,530,883	1,308,337	51.7%
Operational Expenses	262,988	124,071	47.2%	262,988	100.0%	245,616	199,406	81.2%
Compensation Expenses	2,343,431	1,158,300	49.4%	2,414,689	103.0%	2,285,267	1,108,931	48.5%

	2020-21					2019-20			
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act	
ES - LR Employee Assistance									
Compensation Expenses	921,088	399,752	43.4%	889,581	96.6%	766,118	422,771	55.2%	
Operational Expenses	827,976	368,489	44.5%	827,976	100.0%	824,044	386,071	46.9%	
Department Total	1,749,064	768,241	43.9%	1,717,557	98.2%	1,590,161	808,843	50.9%	
ES - Secondary Teaching									
Compensation Expenses	2,605,991	1,288,716	49.5%	2,654,426	101.9%	2,661,583	1,264,164	47.5%	
Operational Expenses	214,798	40,476	18.8%	214,798	100.0%	72,697	37,695	51.9%	
Revenue									
Department Total	2,820,789	1,329,192	47.1%	2,869,224	101.7%	2,734,280	1,301,859	47.6%	

	2020-21						2019-20	
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act
ES - Support Staff								
Compensation Expenses	5,835,249	2,593,391	44.4%	5,626,466	96.4%	5,636,455	2,649,106	47.0%
Operational Expenses	263,334	57,565	21.9%	263,334	100.0%	97,550	62,660	64.2%
Department Total	6,098,583	2,650,956	43.5%	5,889,800	96.6%	5,734,005	2,711,766	47.3%
ES Dischility Cook Marmt								
ES Disability Case Mgmt								
Compensation Expenses	1,871,027	845,160	45.2%	1,837,393	98.2%	1,707,282	810,829	47.5%
Operational Expenses	244,979	68,212	27.8%	244,979	100.0%	144,990	93,439	64.4%
Revenue		-50						
Department Total	2,116,006	913,322	43.2%	2,082,372	98.4%	1,852,272	904,268	48.8%

2020-21

Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

ES Labour Relations Negotiations/Arbit

Compensation Expenses	1,175,131	612,335	52.1%	1,146,352	97.6%	901,832	730,453	81.0%
Operational Expenses	170,775	165,075	96.7%	370,775	217.1%	765,248	123,530	16.1%
Department Total	1,345,906	777,409	57.8%	1,517,127	112.7%	1,667,081	853,984	51.2%

Operational expense is expected to be higher than budget due to employee settlement costs.

Employee Services Total	18.550.847	8.467.718	45.6%	18.314.916	98.7%	17.672.053	8.627.222	48.8%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Executive Superintendent - Human Rights and Indigenous Education

Executive Superintendent, Human Rights and Indigenous Education

Department Total	578,552	216,970	37.5%	580,469	100.3%	823,332	562,841	68.4%
Revenue								
Operational Expenses	252,725	51,561	20.4%	242,725	96.0%	224,916	142,139	63.2%
Compensation Expenses	325,827	165,410	50.8%	337,744	103.7%	598,416	420,702	70.3%

Accessibility for Ontarians with Disabilities

Compensation Expenses	130,887	173,206	132.3%	243,552	186.1%	224,321	55,353	24.7%
Internal Allocation & Recoveries	-122,978			-122,978	100.0%			
Operational Expenses	20,000	24,814	124.1%	20,000	100.0%	26,370	10,235	38.8%
Department Total	27,909	198,020	709.5%	140,574	503.7%	250,690	65,589	26.2%

Compensation is higher than the budget due to staff on sick leave and there is replacement cost.

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2020-21

% Spent **Projections** % Spent Current Actual Q2 Act/ **Budget** Q2 Full year Q2 Proj / **Curr Bud Curr Bud**

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

					Curr Bua			uli II ACI
Canadian International School Sys	stem							
Compensation Expenses								
Operational Expenses	20,000	80,100	400.5%	20,000	100.0%	19,999	11,185	55.9%
Revenue	-307,940			-307,940	100.0%	-404,418		
Department Total	-287,940	80,100	-27.8%	-287,940	100.0%	-384,419	11,185	-2.9%
Caring and Safe Schools								
Compensation Expenses	11,051,462	5,535,265	50.1%	10,988,498	99.4%	11,413,280	5,812,572	50.9%
Internal Allocation & Recoveries								
Operational Expenses	429,043	138,988	32.4%	429,043	100.0%	366,185	209,172	57.1%
Revenue								
Department Total	11,480,505	5,674,253	49.4%	11,417,541	99.5%	11,779,465	6,021,744	51.1%

2020-21

Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Employee Equity

Compensation Expenses	226,425	105,856	46.8%	225,229	99.5%	221,410	105,103	47.5%
Operational Expenses	27,891	995	3.6%	17,891	64.1%	2,579	1,489	57.7%
Department Total	254,316	106,851	42.0%	243,120	95.6%	223,989	106,592	47.6%

Operational expense is expected to have savings due to instructional sessions are conducted online.

Human Rights

Compensation Expenses	884,195	397,982	45.0%	858,219	97.1%	806,497	360,057	44.6%
Operational Expenses	128,849	29,704	23.1%	128,849	100.0%	130,053	64,405	49.5%
Department Total	1,013,044	427,686	42.2%	987,068	97.4%	936,550	424,462	45.3%

2020-21

Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

International Student Services

Compensation Expenses	1,256,650	562,502	44.8%	1,220,917	97.2%	1,348,513	666,903	49.5%
Operational Expenses	2,792,400	1,005,125	36.0%	1,962,400	70.3%	2,799,530	2,127,490	76.0%
Revenue	-24,620,000	-14,014,444	56.9%	-23,280,000	94.6%	-32,226,229	-20,623,535	64.0%
Department Total	-20,570,950	-12,446,817	60.5%	-20,096,683	97.7%	-28,078,186	-17,829,142	63.5%

Department is expecting less tuition revenue due to international students canceling their study aboard plan during Covid, with corresponding less operating expense resulting in overall \$0.5M less contribution to board.

NAC₁₀

Compensation Expenses	1,692,120	585,205	34.6%	1,418,193	83.8%	1,169,616	433,737	37.1%
Operational Expenses	1,669,812	336,851	20.2%	1,943,739	116.4%	1,157,133	400,686	34.6%
Revenue						1,104,845		
Department Total	3,361,932	922,056	27.4%	3,361,932	100.0%	3,431,593	834,422	24.3%

2020-21

Current Actual % Spent Projections % Spent Budget Q2 Q2 Act / Full year Q2 Proj / Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act/
		Full Yr Act

2019-20

Urban Indigenous Education Centre

Compensation Expenses	1,189,337	241,374	20.3%	858,291	72.2%	743,985	391,465	52.6%
Operational Expenses	816,005	392,412	48.1%	816,005	100.0%	173,698	123,547	71.1%
Revenue	-511,939	-396,922	77.5%	-511,939	100.0%	112,389		
Department Total	1,493,403	236,865	15.9%	1,162,357	77.8%	1,030,072	515,012	50.0%

Compensation is lower than the budget due to timing of filling vacant positions.

Executive Superintendent - Human Rights and Indigenous Education Total

-2,649,229 -4

-4,584,017

173.0%

-2,491,562

94.0%

-9,986,914

-9,287,295

93.0%

2020-21

Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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2019-20 ctual Full Actual % Sp

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

Superintendent - Con Ed, Alt, Adult, Partnership, Summer Programs

Educational Partnership Development

Department Total	373,040	166,470	44.6%	366,195	98.2%	352,568	163,905	46.5%
Operational Expenses	7,000	610	8.7%	7,000	100.0%	4,817	-645	-13.4%
Compensation Expenses	366,040	165,860	45.3%	359,195	98.1%	347,751	164,551	47.3%

International Delegations and Heritage and History Months

Department Total	201.415	61.461	30.5%	191.250	95.0%	136.601	60.922	44.6%
Revenue		-2,715		-3,285		-10,065	-10,625	105.6%
Operational Expenses	50,000	-313	-0.6%	50,000	100.0%	11,579	7,843	67.7%
Compensation Expenses	151,415	64,490	42.6%	144,535	95.5%	135,087	63,704	47.2%

2020-21

Current Ad Budget	ctual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Superintendent - Con Ed, Alt, Adult, Partnership, Summer Programs - Admin

Compensation Expenses Operational Expenses	317,576 51,018	138,551 7,952	43.6% 15.6%	297,164 51,018	93.6%	315,836 49,954	153,698 45,752	48.7% 91.6%
Department Total	368,594	146,503	39.7%	348,182	94.5%	365,791	199,449	54.5%
Superintendent - Con Ed, Alt, Adult, Partnership, Summer Programs Total	943,049	374,434	39.7%	905,627	96.0%	854,959	424,277	49.6%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Continuing Education

Con Ed - Adult Credit Day Schools

Compensation Expenses	15,748,708	8,073,939	51.3%	15,300,001	97.2%	15,591,188	8,254,922	52.9%
Internal Allocation & Recoveries		20				318	129	40.5%
Operational Expenses	1,104,607	147,430	13.3%	350,000	31.7%	429,548	259,861	60.5%
Revenue	-200,000	-46,800	23.4%	-99,950	50.0%	-147,600	-133,110	90.2%
Department Total	16,653,315	8,174,588	49.1%	15,550,051	93.4%	15,873,455	8,381,801	52.8%

Expenses lower due to lower enrolment as a result of pandemic and school closures.

Con Ed - Community - General Interest

Compensation Expenses	1,688,850	603,810	35.8%	1,000,000	59.2%	1,546,917	993,297	64.2%
Internal Allocation & Recoveries	262,905	231	0.1%	262,905	100.0%	254,643	134,216	52.7%
Operational Expenses	704,130	378,607	53.8%	556,225	79.0%	295,989	169,157	57.1%
Revenue	-2,524,900	-725,541	28.7%	-1,300,000	51.5%	-1,950,458	-2,359,867	121.0%
Department Total	130,985	257,108	196.3%	519,130	396.3%	147,091	-1,063,197	-722.8%

Compensation and revenue low due to lower enrolment.

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full Yr	Actual Q2	% Spent Q2 Act /
		Full Yr Act

2019-20

Con Ed - Community - Seniors Daytime

Compensation Expenses	256,142	47,740	18.6%	95,000	37.1%	202,299	117,386	58.0%
Internal Allocation & Recoveries	61,715			61,715	100.0%	65,195	30,858	47.3%
Operational Expenses	57,687	535	0.9%	60,000	104.0%	17,502	3,077	17.6%
Revenue	-199,216	78	0.0%	-65,000	32.6%	-138,973	-84,300	60.7%
Department Total	176,328	48,352	27.4%	151,715	86.0%	146,022	67,022	45.9%

Compensation low due to lower enrolment. Projected revenue also lower due to pandemic.

Con Ed - Community - Summer Music Camp

Department Total	0	0	0.0%	6,253
Revenue	-133,700	-100,000	74.8%	
Operational Expenses	57,701	31,324	54.3%	213
Internal Allocation & Recoveries	3,676	3,676	100.0%	
Compensation Expenses	72,323	65,000	89.9%	6,040

Program occurs in fourth quarter.

Full Yr Act

2020-21 Interim Financial Report Q2 (Sept-Feb)

2020-21

Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Con Ed - Credit (Night and Summer School)

Compensation Expenses	6,730,368	603,573	9.0%	4,650,000	69.1%	4,833,462	824,011	17.0%
Internal Allocation & Recoveries						1,289		
Operational Expenses	237,697	29,288	12.3%	40,000	16.8%	18,853	10,707	56.8%
Revenue	-335,250			-60,000	17.9%	-165,750	-22,750	13.7%
Department Total	6,632,815	632,861	9.5%	4,630,000	69.8%	4,687,854	811,968	17.3%

Compensation low due to lower enrolment. Projected revenue also lower due to pandemic.

Con Ed - Elem International Languages and African Heritage

Department Total	7,766,026	2,936,893	37.8%	6,210,505	80.0%	7,520,520	3,840,652	51.1%
Revenue	-415,000					-382,616	-209,712	54.8%
Operational Expenses	595,045	29,140	4.9%	95,000	16.0%	344,679	96,904	28.1%
Internal Allocation & Recoveries	535,537					436,858	267,770	61.3%
Compensation Expenses	7,050,444	2,907,753	41.2%	6,115,505	86.7%	7,121,598	3,685,690	51.8%

Compensation and operational expenses low due to lower enrolment. Fees are not being charged to learner s for 20-21.

Full Yr Act

2020-21 Interim Financial Report Q2 (Sept-Feb)

2020-21

Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Vr	02	O2 Act /

2019-20

Con Ed - Literacy/Math - Elementary

Compensation Expenses	1,226,758	118,508	9.7%	1,050,000	85.6%	1,080,398	151,320	14.0%
Operational Expenses	192,930	2,803	1.5%	29,997	15.5%	7,412	3,084	41.6%
Department Total	1,419,688	121,311	8.5%	1,079,997	76.1%	1,087,810	154,404	14.2%

Majority of expenses occur in fourth quarter for summer school.

Con Ed - Literacy/Math - Secondary

Compensation Expenses	413,762	22,665	5.5%	200,000	48.3%	341,450	154,772	45.3%
Internal Allocation & Recoveries	920						460	
Operational Expenses	130,242	1,853	1.4%	4,000	3.1%	762	434	56.9%
Department Total	544,924	24,518	4.5%	204,000	37.4%	342,212	155,666	45.5%

Compensation low due to lower enrolment.

0.9%

9,363

2019-20

2020-21 Interim Financial Report Q2 (Sept-Feb)

2020-21

% Spent Current Actual **Projections** % Spent Actual Full Actual % Spent Q2 Act / Full year Q2 Proj / Q2 Q2 Act/ **Budget** Q2 Yr **Curr Bud Curr Bud** Full Yr Act Con Ed - Non-Credit Adult ESL Compensation Expenses 12,512,152 6,239,390 52.3% 5.212.916 41.7% 11.919.885 95.3% 11,924,983 Internal Allocation & Recoveries 530,306 1,071,989 305,996 28.5% 1,071,989 100.0% 1,042,830 50.9% 1,563,426 34.7% Operational Expenses 437,605 28.0% 2,073,940 132.7% 1,520,031 526,846 Revenue -13,971,564 -6,093,075 43.6% -13,971,564 100.0% -14,176,984 -294,321 2.1% **Department Total** -11.6% 7,002,221 1,176,003 -136,558 1,094,250 93.0% 310,859 2252.5% **Con Ed - OFIP Tutoring** Compensation Expenses 846,772 -679 -0.1% 846,772 100.0% 1.005.219 8,391 0.8% Operational Expenses -49 972 150.584 0.0% 150,584 100.0% 13,918 7.0% Revenue **Department Total**

Majority of expenses occur in the fourth quarter.

-0.1%

-729

997,356

997,356

100.0%

1,019,137

36,330,360

12,563,833

Continuing Education - Admin

Compensation Expenses

Operational Expenses

Department Total

Revenue

Internal Allocation & Recoveries

Continuing Education Total

2020-21

34.6%

2019-20 % Spent Actual Full Current Actual **Projections** % Spent Actual % Spent Q2 Act / **Budget** Full year Q2 Proj / Q2 Q2 Act/ Q2 Yr **Curr Bud** Full Yr Act **Curr Bud** 1,105,897 512,371 1,009,738 481,672 47.7% 46.3% 1,061,262 96.0% 4,848 65 45,175 82,175 31,102 37.8% 55.0% -27,065 64,687 -239.0% -360,000 -37,985 10.6% -110,000 30.6% -319,108 -235,822 73.9% 832,920 60.7% 310,537 505,488 996,437 119.6% 663,631 46.8% Reduced revenue due to the pandemic.

31,433,440

86.5%

31,798,592

19,676,689

61.9%

2020-21

Current Actual Budget Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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2019-20

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

Associate Director - Business Operations and Service Excellence

Associate Director, Operations and Service Excellence - Admin

Compensation Expenses	750,768	355,819	47.4%	571,003	76.1%	1,146,157	566,738	49.4%
Operational Expenses	109,020	26,802	24.6%	109,020	100.0%	92,875	34,447	37.1%
Revenue								
Department Total	859,788	382,621	44.5%	680,023	79.1%	1,239,031	601,185	48.5%

Compensation expense is lower than the budget due to staff changes.

Board Services - Senior Admin Services

Department Total	735,739	247,286	33.6%	551,463	75.0%	779,492	390,652	50.1%
Operational Expenses	136,138	57,153	42.0%	136,138	100.0%	81,070	104,496	128.9%
Compensation Expenses	599,601	190,133	31.7%	415,325	69.3%	698,422	286,156	41.0%

Compensation expense is lower than the budget due to vacant positions.

	2020-21					2019-20				
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act		
Internal Audit										
Compensation Expenses	545,932	249,186	45.6%	540,345	99.0%	516,313	241,139	46.7%		
Operational Expenses	14,158	5,673	40.1%	14,158	100.0%	16,377	7,175	43.8%		
Revenue						-200				
Department Total	560,090	254,859	45.5%	554,503	99.0%	532,490	248,314	46.6%		
Museum and Archives										
Compensation Expenses	271,059	124,566	46.0%	268,046	98.9%	271,113	122,536	45.2%		
Operational Expenses	65,265	1,747	2.7%	28,264	43.3%	28,022	23,797	84.9%		
Revenue		-500		-500		-1,400	-800	57.1%		
Department Total	336,324	125,813	37.4%	295,810	88.0%	297,734	145,533	48.9%		

Department is expecting overall savings due to Covid.

and Service Excellence Total

	2020-21						2019-20			
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act		
Outdoor Ed										
Compensation Expenses	4,047,929	1,760,543	43.5%	3,706,209	91.6%	4,808,145	2,525,111	52.5%		
Internal Allocation & Recoveries		309								
Operational Expenses	1,043,891	399,857	38.3%	1,043,891	100.0%	868,697	101,669	11.7%		
Revenue										
Department Total	5,091,820	2,160,709	42.4%	4,750,100	93.3%	5,676,841	2,626,780	46.3%		
	Compensatio	on expense is	lower than th	e budget due	to timing of hirir	ng.				
Policy Services										
Compensation Expenses	489,920	228,822	46.7%	490,709	100.2%	416,827	170,812	41.0%		
Operational Expenses		41				81				
Department Total	489,920	228,862	46.7%	490,709	100.2%	416,908	170,812	41.0%		
Associate Director - Business Operations	8,073,681	3,400,149	42.1%	7,322,608	90.7%	8,942,497	4,183,276	46.8%		

2020-21

Current Actual % Spent Projections % Spent Budget Q2 Q2 Act / Full year Q2 Proj / Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Executive Officer - Finance

Executive Officer, Finance - Admin

Compensation Expenses	583,906	172,057	29.5%	373,656	64.0%	404,060	210,510	52.1%
Operational Expenses	7,500	4,260	56.8%	7,500	100.0%	17,140	10,598	61.8%
Department Total	591,406	176,318	29.8%	381,156	64.4%	421,199	221,108	52.5%

Compensation expense is lower than the budget due to vacant position.

Executive Officer - Finance Total 591,406 176,318 29.8% 381,156 64.4% 421,199 221,108 52.5%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

		0/ 0 /
Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Business Services

Administrative Services

Department Total	302 270	138 595	45 9%	310 785	102 8%	225 609	106 038	47 0%
Operational Expenses	27,734	3,994	14.4%	27,734	100.0%	14,661	5,805	39.6%
Compensation Expenses	274,536	134,601	49.0%	283,051	103.1%	210,948	100,233	47.5%

Benefit and Pension Services

Compensation Expenses	3,332,015	1,179,088	35.4%	2,717,733	81.6%	2,596,747	1,259,318	48.5%
Operational Expenses	658,934	89,220	13.5%	348,934	53.0%	168,507	99,574	59.1%
Department Total	3,990,949	1,268,307	31.8%	3,066,667	76.8%	2,765,254	1,358,892	49.1%

Lower compensation due to timing of filling vacant positions. Overall department operation is expected to have savings.

2020-21

Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Budget, Revenue and Financial Planning

Compensation Expenses	1,613,873	605,177	37.5%	1,445,743	89.6%	1,255,446	567,116	45.2%
Operational Expenses	587,766	213,740	36.4%	587,766	100.0%	196,205	78,409	40.0%
Revenue								
Department Total	2,201,639	818,917	37.2%	2,033,509	92.4%	1,451,651	645,524	44.5%

Compensation expense is lower than the budget due to timing of hiring vacant positions.

Business Development

Compensation Expenses	484,826	228,280	47.1%	484,825	100.0%	501,187	231,212	46.1%
Operational Expenses	224,867	83,073	36.9%	224,867	100.0%	164,066	134,720	82.1%
Revenue	-500,000	-303,282	60.7%	-500,000	100.0%	-463,022	-358,899	77.5%
Department Total	209,693	8,070	3.8%	209,692	100.0%	202,231	7,034	3.5%

Full Yr Act

2020-21 Interim Financial Report Q2 (Sept-Feb)

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

	2019-20	
Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /

Distribution Centre

Compensation Expenses	1,632,169	698,044	42.8%	1,567,167	96.0%	1,613,595	747,794	46.3%
Internal Allocation & Recoveries	-9,310,000	-7,538,756	81.0%	-9,000,000	96.7%	-8,634,799	-4,643,726	53.8%
Operational Expenses	8,347,800	6,932,147	83.0%	8,197,800	98.2%	8,047,388	4,072,000	50.6%
Revenue	-345,000	-192,187	55.7%	-345,000	100.0%	-397,477	-152,401	38.3%
Department Total	324,969	-100,752	-31.0%	419,967	129.2%	628,707	23,668	3.8%

Higher departmental cost due to COVID.

Duplicating Centres

Department Total	367,351	278,242	75.7%	582.426	158.5%	570.051	274.097	48.1%
Operational Expenses	742,000	215,746	29.1%	742,000	100.0%	669,731	353,643	52.8%
Internal Allocation & Recoveries	-860,000	-158,542	18.4%	-635,000	73.8%	-575,684	-302,641	52.6%
Compensation Expenses	485,351	221,039	45.5%	475,426	98.0%	476,004	223,094	46.9%
	40= 0=4	004.000	4= =0/	.==	00.00/	4=0.004		40.00/

Higher departmental cost due to COVID.

2020-21

Current Actual % Spent Projections % Spent Budget Q2 Q2 Act / Full year Q2 Proj / Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Finance Administration

Compensation Expenses Operational Expenses	2,899,096 441,452	1,007,017 237,573	34.7% 53.8%	2,417,683 439,655	83.4% 99.6%	2,161,448 261,224	1,039,818 127,990	48.1% 49.0%
Revenue	-2,375,000	-421,945	17.8%	-688,524	29.0%	-483,420	-22,905	4.7%
Department Total	965,548	822,645	85.2%	2,168,814	224.6%	1,939,251	1,144,904	59.0%

Compensation expense is lower than the budget due to timing of hiring vacant positions. Lower revenue due to HST rebate claim delayed because of COVID.

Insurance and Enterprise Risk Management

Compensation Expenses	510,052	181,147	35.5%	456,285	89.5%	335,618	164,491	49.0%
Operational Expenses	15,799,051	11,773,692	74.5%	15,545,051	98.4%	32,276,820	6,417,890	19.9%
Revenue		-2,527,712				-20,394,685	-9,483	0.0%
Department Total	16,309,103	9,427,127	57.8%	16,001,336	98.1%	12,217,752	6,572,897	53.8%

Actual operating expense includes project costs incurred for York Memorial and Jones Avenue which will be covered by insurance proceeds.

2019-20

2020-21 Interim Financial Report Q2 (Sept-Feb)

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full Actual % Spent
Yr Q2 Q2 Act /
Full Yr Actual Full Actual % Spent

	Budget	Q2	Curr Bud	Full year	Q2 Proj / Curr Bud	Yr	Q2	Q2 Act / Full Yr Act
Mailroom, Courier and Logistic Se	rvices							
Compensation Expenses	3,073,492	1,312,973	42.7%	2,939,968	95.7%	2,631,933	1,244,926	47.3%
Internal Allocation & Recoveries	-425,500	-224,414	52.7%	-425,500	100.0%	-408,126	-254,889	62.5%
Operational Expenses	915,393	413,428	45.2%	915,393	100.0%	680,358	241,220	35.5%
Revenue	-90,000	-29,648	32.9%	-90,000	100.0%	-7,831	-4,650	59.4%
Department Total	3,473,385	1,472,339	42.4%	3,339,861	96.2%	2,896,334	1,226,607	42.4%
Nutrition Services								
Compensation Expenses	1,614,942	860,164	53.3%	1,534,136	95.0%	2,412,979	1,265,665	52.5%
Internal Allocation & Recoveries		4,592				2,255	1,630	72.3%
Operational Expenses	1,496,526	739,228	49.4%	1,228,991	82.1%	1,479,514	1,082,878	73.2%
Revenue	-1,781,424	-587,108	33.0%	-1,738,647	97.6%	-3,108,032	-2,114,099	68.0%
Department Total	1,330,044	1,016,876	76.5%	1,024,480	77.0%	786,717	236,074	30.0%

The department has reduced scope of services due to pandemic. Overall department expense is expected to have small savings as compared to budget.

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Payroll Services

Department Total	3,085,602	1,242,913	40.3%	2,749,281	89.1%	2,628,939	1,263,823	48.1%
Operational Expenses	188,209	88,159	46.8%	188,209	100.0%	111,696	48,308	43.2%
Compensation Expenses	2,897,393	1,154,754	39.9%	2,561,072	88.4%	2,517,243	1,215,515	48.3%

Compensation expense is lower than the budget due to timing of hiring vacant positions.

Purchasing

Compensation Expenses	2,042,967	873,275	42.7%	1,942,545	95.1%	2,119,704	940,244	44.4%
Operational Expenses	46,900	46,567	99.3%	46,900	100.0%	35,828	22,642	63.2%
Revenue						-162		
Department Total	2,089,867	919,842	44.0%	1,989,445	95.2%	2,155,369	962,886	44.7%

1,188,012

258,278

Department Total

2020-21

2019-20 % Spent Actual Full Current Actual **Projections** % Spent Actual % Spent Q2 Act/ **Budget** Full year Q2 Proj / Q2 Q2 Act / Q2 Yr **Curr Bud** Full Yr Act **Curr Bud School Support Services** Compensation Expenses 1,415,070 619.700 43.8% 96.2% 1,372,871 639,586 46.6% 1,360,889 Operational Expenses 370,000 343,617 286,671 287,194 77.6% 370,000 100.0% 83.4% **Department Total** 1,785,070 906,894 50.8% 1,730,889 97.0% 1,716,488 926,257 54.0% **Student Nutrition** Compensation Expenses 615,012 255,634 41.6% 569,489 92.6% 504,354 237,321 47.1% Operational Expenses 573,000 2,645 0.5% 573,000 100.0% 412,061 255,207 61.9%

Compensation expense is lower than the budget due to timing of hiring vacant positions.

1,142,489

96.2%

916,415

492,528

53.7%

21.7%

2019-20

2020-21 Interim Financial Report Q2 (Sept-Feb)

101,519,872

Business Services Total

53,368,391

	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act
Transportation Office								
Compensation Expenses	2,471,318	908,187	36.7%	2,156,234	87.3%	2,143,192	1,018,974	47.5%
Internal Allocation & Recoveries		13,834				27,970	15,741	56.3%
Operational Expenses	61,825,052	33,972,925	55.0%	59,961,823	97.0%	59,982,520	37,005,111	61.7%
Revenue	-400,000	-4,849	1.2%			-48,340	-47,183	97.6%
Department Total	63,896,370	34,890,097	54.6%	62,118,057	97.2%	62,105,343	37,992,643	61.2%
	Lower competickets during		timing of hi	ring. Lower op	erating expense	e due to less stu	idents using	TTC

52.6%

98,887,698

97.4%

93,206,112

53,233,872

57.1%

2020-21

Current Ac Budget	tual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Executive Officer - Facility Services and Planning

Executive Officer - Facility Services and Planning - Admin

Compensation Expenses	330,356	216,563	65.6%	403,363	122.1%	469,176	273,938	58.4%
Operational Expenses	15,013	25,141	167.5%	15,013	100.0%	72,383	41,184	56.9%
Department Total	345,369	241,704	70.0%	418,376	121.1%	541,558	315,122	58.2%

Compensation expense is higher than the budget due to vacation payout.

Executive Officer - Facility Services and345,369
241,704
70.0%
418,376
121.1%
541,558
315,122
58.2%
Planning Total

2020-21

Current Actual Budget Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Facility Services, Plant Operations

Caretaking

Compensation Expenses	161,981,322	74,879,202	46.2%	159,422,321	98.4%	152,161,593	72,529,275	47.7%
Internal Allocation & Recoveries	-1,244,744	-335,996	27.0%	-1,244,744	100.0%	-1,079,308	-482,616	44.7%
Operational Expenses	99,240,641	41,629,709	41.9%	89,676,641	90.4%	84,787,796	47,555,386	56.1%
Revenue	-20,800,000	-10,182,139	49.0%	-19,877,000	95.6%	-17,091,697	-10,138,533	59.3%
Department Total	239,177,219	105,990,776	44.3%	227,977,218	95.3%	218,778,385	109,463,511	50.0%

Compensation expense is lower than the budget due to timing of hiring positions funded by new grants. Department is anticipating savings from utilities and caretaking supplies, partially offset by pool and lease revenue loss due to Covid.

Central Support Administration

Compensation Expenses	6,973,999	3,093,084	44.4%	6,828,830	97.9%	6,845,848	3,186,234	46.5%
Internal Allocation & Recoveries	-251,446	165,210	-65.7%	-201,565	80.2%	50,515	36,302	71.9%
Operational Expenses	3,318,448	1,463,300	44.1%	3,315,542	99.9%	2,979,244	1,644,659	55.2%
Revenue		-127,996				-156,223	-83,293	53.3%
Department Total	10,041,001	4,593,598	45.7%	9,942,807	99.0%	9,719,384	4,783,903	49.2%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Vr Act

2019-20

Construction Trades

Compensation Expenses	16,054,189	7,529,703	46.9%	131,738	0.8%	16,988,463	7,808,969	46.0%
Internal Allocation & Recoveries	-44,971,721	-15,883,631	35.3%	-28,286,872	62.9%	-27,691,280	-17,696,930	63.9%
Operational Expenses	28,917,532	10,897,665	37.7%	28,155,134	97.4%	26,333,391	11,052,498	42.0%
Revenue		-51,784				-7,653	-2,969	38.8%
Department Total	0	2,491,953	0.0%	0	0.0%	15,622,920	1,161,567	7.4%

Department supports renewal and capital projects; projection to be in line with budget when capitalization adjustments are made.

In House Construction Admin

Department Total	0	0	0.0%	0	0.0%
Operational Expenses	159,800	31,636	19.8%	159,800	100.0%
Internal Allocation & Recoveries	-1,909,033	-818,460	42.9%	-1,893,270	99.2%
Compensation Expenses	1,749,233	786,824	45.0%	1,733,470	99.1%

2020-21

Current Actual Budget Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Issues Officer

Compensation Expenses	2,888,356	1,277,693	44.2%	2,742,667	95.0%	2,640,647	1,256,112	47.6%
Internal Allocation & Recoveries	-990,724	-549,306	55.4%	-1,005,840	101.5%	-1,106,933	-528,811	47.8%
Operational Expenses	29,155	10,013	34.3%	29,155	100.0%	23,130	9,985	43.2%
Department Total	1,926,787	738,400	38.3%	1,765,982	91.7%	1,556,844	737,285	47.4%

Compensation expense is lower than the budget due to timing of hiring vacant positions.

Maintenance Admin

Compensation Expenses	2,002,587	874,422	43.7%	1,937,574	96.8%	2,095,091	1,023,332	48.8%
Operational Expenses		87,958				101,001		
Revenue								
Department Total	2,002,587	962,380	48.1%	1,937,574	96.8%	2,196,092	1,023,332	46.6%

2019-20

2020-21 Interim Financial Report Q2 (Sept-Feb)

-7,625,263

-153,627

Department Total

2020-21

	2020 2.				20:0 20			
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act
Maintenance Trades								
Compensation Expenses	46,824,805	19,234,205	41.1%	46,765,846	99.9%	40,969,556	19,183,360	46.8%
Internal Allocation & Recoveries	-28,560,012	-10,848,455	38.0%	-28,560,012	100.0%	-17,772,865	-10,436,601	58.7%
Operational Expenses	20,611,916	10,647,056	51.7%	19,864,526	96.4%	19,313,311	10,694,577	55.4%
Revenue		-68,912				-35,512	-119,686	337.0%
Department Total	38,876,709	18,963,893	48.8%	38,070,360	97.9%	42,474,490	19,321,649	45.5%
Permit Department								
. come population								
Compensation Expenses	1,326,967	612,955	46.2%	1,318,852	99.4%	1,236,415	599,220	48.5%
Internal Allocation & Recoveries	-1,033,610			-433,610	42.0%	-731,783	-485,475	66.3%
Operational Expenses	281,380	45,671	16.2%	281,380	100.0%	183,686	129,232	70.4%
Revenue	-8,200,000	-812,253	9.9%	-4,100,000	50.0%	-8,235,527	-7,062,713	85.8%

2.0%

Revenue projection is low because all community use of school permits were canceled and projection is for the period of May to August (assuming normal business starting from May).

38.5%

-7,547,209

-6,819,736

90.4%

-2,933,378

2019-20

2020-21 Interim Financial Report Q2 (Sept-Feb)

291,804,949

136,660,412

Facility Services, Plant Operations Total

2020-21

			2020 2:					
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act
Regional Plant Operations - Admin								
Compensation Expenses	6,828,064	2,939,331	43.0%	6,412,215	93.9%	8,346,800	2,871,539	34.4%
Internal Allocation & Recoveries								
Operational Expenses	577,845	133,708	23.1%	577,845	100.0%	151,911	-247,074	-162.6%
Revenue								
Department Total	7,405,909	3,073,039	41.5%	6,990,060	94.4%	8,498,711	2,624,465	30.9%

46.8%

283,750,623

97.2%

291,299,618

132,295,977

45.4%

2020-21

Current Actual Budget Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
-----------------------------	---------------------------------	--------------------------	----------------------------------

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Facility Services, Occupational Health & Safety

Occupational Health and Safety

Compensation Expenses	3,502,420	1,727,933	49.3%	3,369,540	96.2%	3,242,133	1,509,576	46.6%
Internal Allocation & Recoveries								
Operational Expenses	854,253	208,111	24.4%	852,659	99.8%	529,750	268,489	50.7%
Department Total	4,356,673	1,936,043	44.4%	4,222,199	96.9%	3,771,883	1,778,065	47.1%
Facility Services, Occupational Health & Safety Total	4,356,673	1,936,043	44.4%	4,222,199	96.9%	3,771,883	1,778,065	47.1%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Facility Services, Strategy and Planning

Strategy and Planning

Compensation Expenses	3,780,046	1,526,042	40.4%	3,201,817	84.7%	3,210,574	1,537,566	47.9%
Operational Expenses	817,809	44,006	5.4%	817,809	100.0%	218,271	38,056	17.4%
Revenue								
Department Total	4,597,855	1,570,047	34.1%	4,019,626	87.4%	3,428,845	1,575,622	46.0%

Compensation expense is lower than the budget due to timing of hiring vacant positions.

Facility Services, Strategy and Planning Total

4,597,855

1,570,047

34.1%

4,019,626

87.4%

3,428,845

1,575,622

46.0%

2020-21

Current Actu Budget G	al % Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
--------------------------	------------------------------------	--------------------------	----------------------------------

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Capital, Design & Renewal

Building Design and Renewal

Compensation Expenses	11,187,315	4,519,241	40.4%	10,274,406	91.8%	7,907,459	2,849,553	36.0%
Internal Allocation & Recoveries	-12,114,480	-2,715,565	22.4%	-11,201,571	92.5%	-7,091,630	-2,083,082	29.4%
Operational Expenses	927,165	215,381	23.2%	927,165	100.0%	487,071	171,983	35.3%
Department Total	0	2,019,057	0.0%	0	0.0%	1,302,900	938,453	72.0%

Department supports renewal and capital projects; projection to be in line with budget when capitalization adjustments are made.

Capital Services and Data Systems

Compensation Expenses	3,154,613	1,264,160	40.1%	3,075,378	97.5%	5,633,936	3,417,073	60.7%
Internal Allocation & Recoveries	-3,344,428	-854,548	25.6%	-3,265,565	97.6%	-5,428,823	-2,573,553	47.4%
Operational Expenses	592,800	352,123	59.4%	722,477	121.9%	593,284	436,650	73.6%
Revenue						-11,000	-8,000	72.7%
Department Total	402,985	761,735	189.0%	532,290	132.1%	787,398	1,272,170	161.6%

Lower compensation due to timing of hiring.

2020-21

Current Actual % Spent Projections % Spent Budget Q2 Q2 Act / Full year Q2 Proj / Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Renewal Projects (Non-capitalizable)

Compensation Expenses		314,569		821,364		873,342	445,394	51.0%
Internal Allocation & Recoveries	28,900,000	15,934,508	55.1%	28,989,617	100.3%	25,943,746	16,154,329	62.3%
Operational Expenses	2,527,562	753,576	29.8%	1,616,581	64.0%	3,283,039	1,402,194	42.7%
Revenue		-200,382				-738,877	-129,925	17.6%
Department Total	31,427,562	16,802,271	53.5%	31,427,562	100.0%	29,361,250	17,871,992	60.9%

Cost in this group represents non-capitalizable renewal project cost and funded by renewal grants.

Capital, Design & Renewal Total	31.830.547	19,583,063	61.5%	31,959,852	100.4%	31.451.548	20.082.615	63.9%
Capital, Design & Renewal Total	31,030,341	19,505,005	01.5/0	31,939,032	100.4/0	31,731,370	20,002,013	03.9 /0

1,778,072

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Sustainability

Sustainability

Sustainability Total

Compensation Expenses	1,868,393	940,596	50.3%	2,010,182	107.6%	2,032,068	936,481	46.1%
Internal Allocation & Recoveries	-639,189	-350,902	54.9%	-629,861	98.5%	-763,447	-384,119	50.3%
Operational Expenses	548,868	84,929	15.5%	505,751	92.1%	280,201	176,374	62.9%
Revenue								
Department Total	1,778,072	674,624	37.9%	1,886,072	106.1%	1,548,822	728,736	47.1%
	Compensation	on is higher tha	n budget du	e to staff chan	ges.			

37.9%

1,886,072

106.1%

1,548,822

728,736

47.1%

674,624

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Legal

Legal								
Compensation Expenses	1,698,511	699,442	41.2%	1,609,998	94.8%	1,562,528	757,608	48.5%
Operational Expenses	3,456,001	1,557,585	45.1%	3,756,001	108.7%	3,749,427	1,336,635	35.6%
Department Total	5,154,512	2,257,027	43.8%	5,365,999	104.1%	5,311,955	2,094,243	39.4%
Legal Total	5,154,512	2,257,027	43.8%	5,365,999	104.1%	5,311,955	2,094,243	39.4%

2,266,925

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Trustee Services

Student Trustee

Department Total	52,647	4,090	7.8%	51,567	97.9%	36,085	27,371	75.9%
Operational Expenses	45,000	1,345	3.0%	45,000	100.0%	28,959	24,264	83.8%
Compensation Expenses	7,647	2,745	35.9%	6,567	85.9%	7,126	3,107	43.6%

Trustee Office

Trustee Services Total

Compensation Expenses	1,232,873	570,502	46.3%	1,204,786	97.7%	1,221,611	583,421	47.8%
Operational Expenses	981,405	552,748	56.3%	981,405	100.0%	640,340	492,875	77.0%
Revenue								
Department Total	2,214,278	1,123,250	50.7%	2,186,191	98.7%	1,861,951	1,076,296	57.8%

49.7%

1,127,340

2,237,758

98.7%

1,898,036

1,103,668

58.1%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Information Technology Services

Application Management and Business Op

Department Total	10.542.967	6.339.806	60.1%	10.472.611	99.3%	8.982.553	5.835.182	65.0%
Operational Expenses	5,325,269	3,956,317	74.3%	5,325,269	100.0%	4,012,230	3,550,930	88.5%
Compensation Expenses	5,217,698	2,383,489	45.7%	5,147,342	98.7%	4,970,323	2,284,252	46.0%

Business Analytics

Compensation Expenses	1,972,778	897,879	45.5%	1,939,096	98.3%	1,925,155	902,457	46.9%
Operational Expenses	245,955	320,522	130.3%	245,955	100.0%	242,369	206,404	85.2%
Department Total	2,218,733	1,218,401	54.9%	2,185,051	98.5%	2,167,524	1,108,861	51.2%

177,033

223,494

126.2%

2020-21 Interim Financial Report Q2 (Sept-Feb)

385,342

311,052

Department Total

			2020-21		2019-20				
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act	
Central Transcript Office									
Compensation Expenses	821,054	387,329	47.2%	818,633	99.7%	806,778	383,031	47.5%	
Operational Expenses	151,813	35,395	23.3%	151,813	100.0%	98,820	62,835	63.6%	
Revenue	-420,000	-252,102	60.0%	-420,000	100.0%	-348,494	-196,332	56.3%	
Department Total	552,867	170,622	30.9%	550,446	99.6%	557,104	249,535	44.8%	
Central Transcript Office Project									
Compensation Expenses	125,342	59,721	47.6%	125,328	100.0%	122,569	57,601	47.0%	
Operational Expenses	260,000	251,332	96.7%	260,000	100.0%	54,464	165,893	304.6%	

80.7%

385,328

100.0%

2019-20

2020-21 Interim Financial Report Q2 (Sept-Feb)

2020-21

	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act		
Information Management										
Compensation Expenses	387,998	183,268	47.2%	388,022	100.0%	383,398	181,301	47.3%		
Operational Expenses	118,311	14,666	12.4%	118,311	100.0%	294,349	-60,605	-20.6%		
Department Total	506,309	197,935	39.1%	506,333	100.0%	677,747	120,696	17.8%		
IT Admin Office										
Compensation Expenses	351,965	178,199	50.6%	364,198	103.5%	351,657	170,214	48.4%		
Operational Expenses	242,700	193,649	79.8%	242,700	100.0%	233,044	198,415	85.1%		
Revenue						-10,250				
Department Total	594,665	371,848	62.5%	606,898	102.1%	574,452	368,628	64.2%		

2020-21

Current Actual % Spent Projections % Spent Budget Q2 Q2 Act / Full year Q2 Proj / Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

IT Client Relations Management

Department Total	11,398,729	4,756,631	41.7%	10,537,580	92.4%	10,401,884	4,884,645	47.0%
Operational Expenses	866,969	248,849	28.7%	866,969	100.0%	723,399	272,543	37.7%
Internal Allocation & Recoveries						6	6	100.0%
Compensation Expenses	10,531,760	4,507,783	42.8%	9,670,611	91.8%	9,678,479	4,612,096	47.7%

Compensation expense is lower than the budget due to vacant positions.

IT Corporate Project Administration

Compensation Expenses		56,202		213,009				
Operational Expenses	12,404,143	2,624,492	21.2%	12,191,134	98.3%	347,048	323,899	93.3%
Revenue		-65,010						
Department Total	12,404,143	2,615,684	21.1%	12,404,143	100.0%	347,048	323,899	93.3%

Overall department expense is expected to be in line with the budget.

52.5%

918,317

2020-21 Interim Financial Report Q2 (Sept-Feb)

1,748,800

706,057

2020-21

2019-20 % Spent Actual Full Current Actual **Projections** % Spent Actual % Spent Q2 Act/ **Budget** Full year Q2 Proj / Q2 Q2 Act / Q2 Yr **Curr Bud Curr Bud** Full Yr Act **IT Operations** Compensation Expenses 4,309,547 4,135,359 1,910,541 46.2% 1,977,917 45.9% 4,244,300 98.5% Operational Expenses 3,893,154 1,110,724 28.5% 3,893,154 100.0% 3,447,557 1,783,135 51.7% Revenue **Department Total** 99.2% 48.7% 8,202,701 3,088,641 37.7% 8,137,454 7,582,916 3,693,676 **IT Security Operations** Compensation Expenses 1,048,942 484,186 46.2% 1,052,749 100.4% 974,090 436,879 44.8% Internal Allocation & Recoveries 39 39 100.0% 62.2% Operational Expenses 699,858 221,870 31.7% 699,858 100.0% 774,732 481,883 Revenue -485 -485 100.0% **Department Total**

40.4%

1,752,607

100.2%

1,748,377

2019-20

2020-21 Interim Financial Report Q2 (Sept-Feb)

2020-21

			LULU LI			2010 20			
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act	
IT Telecom/Network									
Compensation Expenses	2,319,915	1,117,116	48.2%	2,349,872	101.3%	2,289,381	1,074,566	46.9%	
Operational Expenses	8,709,939	2,757,223	31.7%	8,709,939	100.0%	8,676,602	4,157,107	47.9%	
Revenue									
Department Total	11,029,854	3,874,339	35.1%	11,059,811	100.3%	10,965,984	5,231,673	47.7%	
SAP Operation									
Compensation Expenses	6,774,273	2,880,510	42.5%	6,457,042	95.3%	5,972,969	2,777,401	46.5%	
Operational Expenses	4,481,862	4,028,194	89.9%	4,481,862	100.0%	3,714,146	3,147,199	84.7%	
Department Total	11,256,135	6,908,704	61.4%	10,938,904	97.2%	9,687,115	5,924,600	61.2%	

74,089,864

32,411,544

Information Technology Services Total

	2020-21					2019-20			
	Current Budget	Actual Q2	% Spent Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud	Actual Full Yr	Actual Q2	% Spent Q2 Act / Full Yr Act	
School Information Systems									
Compensation Expenses	2,392,903	1,028,946	43.0%	2,166,454	90.5%	2,271,431	1,085,267	47.8%	
Operational Expenses	855,716	822,877	96.2%	855,716	100.0%	869,886	778,124	89.5%	
Department Total	3,248,619	1,851,823	57.0%	3,022,170	93.0%	3,141,317	1,863,391	59.3%	
	Compensation	on expense is l	ower than th	e budget due	to vacant positi	ions.			

43.7%

72,559,336

97.9%

57,011,054

30,746,598

53.9%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

School-Based Costs

School

Compensation Expenses	2,219,167,713	1,092,087,442	49.2%	2,196,895,247	99.0%	2,110,170,866	1,071,928,253	50.8%
Internal Allocation & Recoveries		4,947		4,947		8,891	4,995	56.2%
Operational Expenses	111,103,075	19,567,411	17.6%	110,639,625	99.6%	63,122,049	30,493,104	48.3%
Revenue	-69,499,765	-1,038,176	1.5%	-69,499,765	100.0%	-25,917,907	-1,381,627	5.3%
Department Total	2,260,771,023	1,110,621,624	49.1%	2,238,040,054	99.0%	2,147,383,899	1,101,044,724	51.3%

Department expense includes all school based staffing cost and school budgets. We anticipate some savings due to gapping of hiring and less supply cost resulting from school closure and remote learning.

School-Based Costs Total 2,260,771,023 1,110,621,624 49.1% 2,238,040,054 99.0% 2,147,383,899 1,101,044,724 51.3%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

System Wide Allocation

Bloorview

Compensation Expenses	3,330,056	1,601,853	48.1%	3,330,056	100.0%	3,131,930	1,509,796	48.2%
Operational Expenses		1,943		3,886		3,746	1,920	51.3%
Revenue	-3,160,974	-1,633,161	51.7%	-3,160,974	100.0%	-3,104,186	-1,590,075	51.2%
Department Total	169,082	-29,365	-17.4%	172,968	102.3%	31,490	-78,359	-248.8%

Central Processing - General

Compensation Expenses	20,731,973	12,947,439	62.5%	33,974,584	163.9%	19,519,148	8,358,943	42.8%
Internal Allocation & Recoveries		45		45		22	20	91.8%
Operational Expenses	31,452,862	9,673,246	30.8%	34,068,540	108.3%	52,389,179	12,105,603	23.1%
Revenue	-3,043,892,623	-1,363,230,324	44.8%	-3,038,986,711	99.8%	-2,924,212,875	-1,297,919,805	44.4%
TCA and Depreciation	-6,218,554	-8,064,231	129.7%	-6,218,554	100.0%	-29,391,682	-1,305,295	4.4%
Department Total	-2,997,926,342	-1,348,673,826	45.0%	-2,977,162,096	99.3%	-2,881,696,207	-1,278,760,534	44.4%

Contains GSN, taxes, debt, secondment to external agencies and other miscellaneous items not cyclical in nature.

System Wide Allocation Total -2,997,757,260 -1,348,703,191 45.0% -2,976,989,128 99.3% -2,881,664,717 -1,278,838,893 44.4%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Ministry Funded Initiatives

Ministry Funded Initiatives

Compensation Expenses	9,612,545	3,838,946	39.9%	8,808,039	91.6%	8,705,141	3,658,889	42.0%
Internal Allocation & Recoveries	15,000			15,000	100.0%	7,283	7,283	100.0%
Operational Expenses	7,214,496	1,849,545	25.6%	8,003,418	110.9%	6,691,022	1,198,916	17.9%
Revenue	-16,649,627	-7,807,151	46.9%	-16,642,377	100.0%	-15,698,845	-10,270,741	65.4%
Department Total	192,414	-2,118,660	-1101.1%	184,080	95.7%	-295,399	-5,405,653	1829.9%
Ministry Funded Initiatives Total	192,414	-2,118,660	-1101.1%	184.080	95.7%	-295,399	-5,405,653	1829.9%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

COVID-19 Funding

COVID-19 Funding Allocation

Department Total	2,109,357	1,819,041	86.2%	2,109,357	100.0%
Operational Expenses	1,692,411	1,692,411	100.0%	1,692,411	100.0%
Compensation Expenses	416,946	126,630	30.4%	416,946	100.0%

COVID-19 Priorities and Partnership Funding

COVID-19 Funding Total	5,205,797	7,412,107	142.4%	5,149,892	98.9%
Department Total	3,096,440	5,593,066	180.6%	3,040,535	98.2%
Revenue	-80,780,981	-29,062,451	36.0%	-80,780,981	100.0%
Operational Expenses	46,135,908	16,700,609	36.2%	45,236,042	98.0%
Internal Allocation & Recoveries		408,610		203,483	
Compensation Expenses	37,741,513	17,546,298	46.5%	38,381,991	101.7%

2020-21

Current Actu Budget Q	al % Spent 2 Q2 Act / Curr Bud	Projections Full year	% Spent Q2 Proj / Curr Bud
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Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Agency

Contracted Services Projects

Compensation Expenses Operational Expenses Revenue	24,138,000 13,919,000 -41,657,000	10,985,984 6,278,838 -19,485,777	45.5% 45.1% 46.8%	24,138,000 13,919,000 -41,657,000	100.0% 100.0% 100.0%	22,610,754 11,789,422 -38,016,533	11,394,336 6,593,594 -19,815,866	50.4% 55.9% 52.1%
Department Total	-3,600,000	-2,220,955	61.7%	-3,600,000	100.0%	-3,616,357	-1,827,936	50.5%
Agency Total	-3,600,000	-2,220,955	61.7%	-3,600,000	100.0%	-3,616,357	-1,827,936	50.5%

2020-21

Current Actual % Spent Projections % Spent
Budget Q2 Q2 Act / Full year Q2 Proj /
Curr Bud Curr Bud

Actual Full	Actual	% Spent
Yr	Q2	Q2 Act /
		Full Yr Act

2019-20

Toronto Lands Corporation

TLC

Compensation Expenses	3,268,763	1,328,999	40.7%	3,268,763	100.0%	2,404,090	818,071	34.0%
Operational Expenses	2,443,120	2,940,171	120.3%	2,443,120	100.0%	1,179,246	1,314,327	111.5%
Revenue	-1,250,000	-1,815,997	145.3%	-1,250,000	100.0%	-861,393	-2,533,572	294.1%
Department Total	4,461,883	2,453,173	55.0%	4,461,883	100.0%	2,721,942	-401,174	-14.7%
Toronto Lands Corporation Total	4,461,883	2,453,173	55.0%	4,461,883	100.0%	2,721,942	-401,174	-14.7%

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