

Balancing the 2016-2017 Operating Budget

Ward Forum Presentation



Introduction

- Introduction of staff
- Brief outline of presentation
 - Video presentation & handout
 - Operating vs. capital budgets
 - School-based staff allocation
 - Budget assumptions and risks
 - Enrolment projections and financial forecast
- Next Steps
- Questions

Operating vs. Capital Budgets

- Operating budget (March) and capital plan & budget (May).
- The operating budget represents the TDSB's annual expenditure plan, supporting student learning and board operations.
- The capital budget is a plan for addressing growth and retrofitting school facilities.

Simplified Budget Process for 2016-17

- In March, the Board will vote on the full operating budget for the 2016-17 school year.
- This year's process is similar to the budget cycle over the past two years.
- The goal of this new approach is to provide a complete financial plan well in advance of the start of the school year.

School Budget Model

<http://www.tdsb.on.ca/AboutUs/BusinessServices/BudgetsandFinancialStatements/SchoolBudgetAllocations.aspx>

School Budget Model Template 2014-2015	
The detailed 2014-2015 School Budget has been developed using the projected enrolment data from Oct. 31, 2014.	
The credit information was obtained from Trillium data, October 31, 2013.	
A.	Enrolment/Staffing Data
1	F.T.E. Enrolment
2	Special Education Teachers
3	Special Needs Weighted Enrolment (Learning Opportunities)
4	French Immersion/Extended Enrolment
5	F.T.E. Enrolment, Grades 6, 7 + 8
B.	Course Credit Program Supplement Information
1	Instrumental Music
2	Tech Ed (Special allotments - high tech vs non tech)
3	Arts
4	Family Studies
C.	Funds Distribution
1	Base School Allotment
	Elem @ \$5,000/school
	Sec @ \$10,000/school
	Alt Schl on stand alone sites @ \$5,000
	Add'l Base - FTE <= 200 \$5,000; FTE >200<=250 \$2,500; FTE >250<=300 \$1,500
2.a	General Per Pupil Allocation
	Elem @ \$96.5/pupil
	Sec @ \$150.5/pupil
2.b	Library Allocation
	Elem @ \$17/pupil
	Sec @ \$26/pupil
3	School Office Per Pupil Allocation (including Alt Schls)
	Elem @ \$23.5/pupil
	Sec @ \$31.85/pupil
4	Learning Opportunities Grant
	Elem @ \$15/weighted enrolment
	Sec @ \$8/weighted enrolment
5	Student Financial Assistance @ \$13/weighted enrolment Sec
6	Program Supplements
	6.1 Elem Grade 6, 7 + 8 (excl. JK-6) @ \$38/pupil
	Sec = Course Credit Enrolment X factor as follows:
	6.2 Instrumental Music @ \$50/credit
	6.3 Arts @ \$15/credit
	6.4 Family Studies @ \$30/credit
	6.5 Tech Credit, High Tech Schools = \$30 - \$46.50/credit
	6.6 French Imm/Ext @ \$15/pupil
	6.7 Special Education Allotment per teacher
7	School Council Allocation
	Elem/Sec @ \$1.25/pupil (Min \$300; Max \$1,000)
8	Professional Development @ \$5/pupil
9	IB Program
	Elem & JHS \$20,000/site
	Sec (Base \$35,000 plus \$800 x (FTE Prj # of exam/6 exam per student) in Gr. 11&12
	New Sec Site @ \$10,000 -address Staff Training & Site Fee
10	Manipulatives Gr 7 to 12 @ \$4/pupil
11	Other Special Supplement for Specialized Program
	Grand Total



School-Based Staff Allocation



School-Based Staff Allocation Process

- The critical path for school-based staff allocation includes:
 - Finalization of school-based staffing in early-March; and,
 - Allocation of school-based teachers and support staff to schools in mid-March.
- These timelines are necessary to provide sufficient time to comply with collective agreements (i.e. school organization model and declaration of surplus).

Guiding Principles for the Staff Allocation Process

- Student enrolment (the primary driver of staff allocation for most categories)
- Board decisions
- Collective agreements
- Legislation and regulations
- Changing Ministry of Education program requirements

Budget Assumptions

- Projected enrolment
 - Number of classes and teachers adjusted to enrolment
- Provincial grants based on 2015-16 funding model and announced changes
- Inflationary adjustments (utilities and payroll taxes)
- Labour contract settlements funded through current funding model or additional funding

Budget Risks

- Enrolment projections to actuals
- Provincial grant changes
- Inflation assumptions
- Unanticipated events (e.g. weather, public health, labour disruption, government policy changes, etc.)
- Legal

Enrolment Projections

Projected Board Enrolments

	Actual	Projected			
	2014-2015	Revised Estimate 2015-2016	2016-2017	2017-2018	2018-2019
Jk/SK	35,963.1	35,128.0	35,314.5	35,567.0	35,505.0
Grades 1 to 3	54,222.3	53,394.5	52,783.5	52,019.0	52,356.0
Grades 4 to 8	81,463.4	81,065.0	81,448.5	81,854.0	81,575.0
Total Elementary	171,648.8	169,587.5	169,546.5	169,440.0	169,436.0
Secondary	75,033.3	73,165.1	71,664.4	70,680.7	69,824.4
Total Day School	246,682.1	242,752.6	241,210.9	240,120.7	239,260.4

Net Change Year over Year Enrolment Analysis

	15-16 vs 14-15	16-17 Vs 15-16	17-18 Vs 16-17	18-19 Vs 17-18
Jk/SK	(835.1)	186.5	252.5	(62.0)
Grades 1 to 3	(827.8)	(611.0)	(764.5)	337.0
Grades 4 to 8	(398.4)	383.5	405.5	(279.0)
Total Elementary	(2,061.3)	(41.0)	(106.5)	(4.0)
Secondary	(1,868.2)	(1,500.7)	(983.7)	(856.3)
Total Day School	(3,929.5)	(1,541.7)	(1,090.2)	(860.3)

Note: 2015-2016 Budget to 2016-2017 Budget decline in elementary is approximately 2,578.0 ADE



Projected Three Year Financial Position

Millions

Description - increase/(decrease)		2016-2017	2017-2018	2018-2019
Prior Year Carryover		4.0		
Change In Grant Revenue				
	Special Education High Needs Amount	\$(3.0)	\$(3.0)	0.0
	Administration and Governance Allocation	(0.4)	(0.4)	0.0
	Facilities and Top-up Allocation	(8.7)	(9.3)	0.0
	Enrolment Changes and Teacher Q&E	(19.9)	(12.8)	(10.8)
	Total Grant Changes	\$(32.0)	\$(25.5)	\$(10.8)
Change in Costs - Increases/(Decreases)				
	Change in Classroom Teacher and School Based staff resulting from change in enrolment	\$(17.3)	\$(7.7)	\$(8.5)
	Omers and Payroll Taxes	1.0 to 2.0	2.0 to 3.0	2.0 to 3.0
	Insurance	(0.5) to (1.0)		
	Other cost changes	(1.0) to (1.5)	(1.0) to (1.5)	
	Capitalization of Major Maintenance	(5.0) to (6.5)	(9.0) to (10.0)	TBD
	Utilities	2.0 to 4.0	2.0 to 4.0	2.0 to 4.0
	Transportation	4.0 to 6.0	1.0 to 1.5	1.0 to 1.5
	Total Cost Changes	\$(16.8) to \$(14.3)	\$(12.7) to \$(10.7)	\$(3.5) to \$0.0
Projected Net Financial Position - Surplus/(Deficit)		\$(11.2) to \$(13.7)	\$(12.8) to \$(14.8)	\$(7.3) to \$(10.8)



Operating Budget – Next Steps

- Deep review of budget vs. expense by department
- Development of options to balance
- Community budget sessions throughout February and March
- Proposed balanced budget to Board March 30, 2016
- Community information sessions on proposed Long Term Program and Accommodation Plan – April/May
- Multi-year proposed capital budget to Board end of May

Questions?



